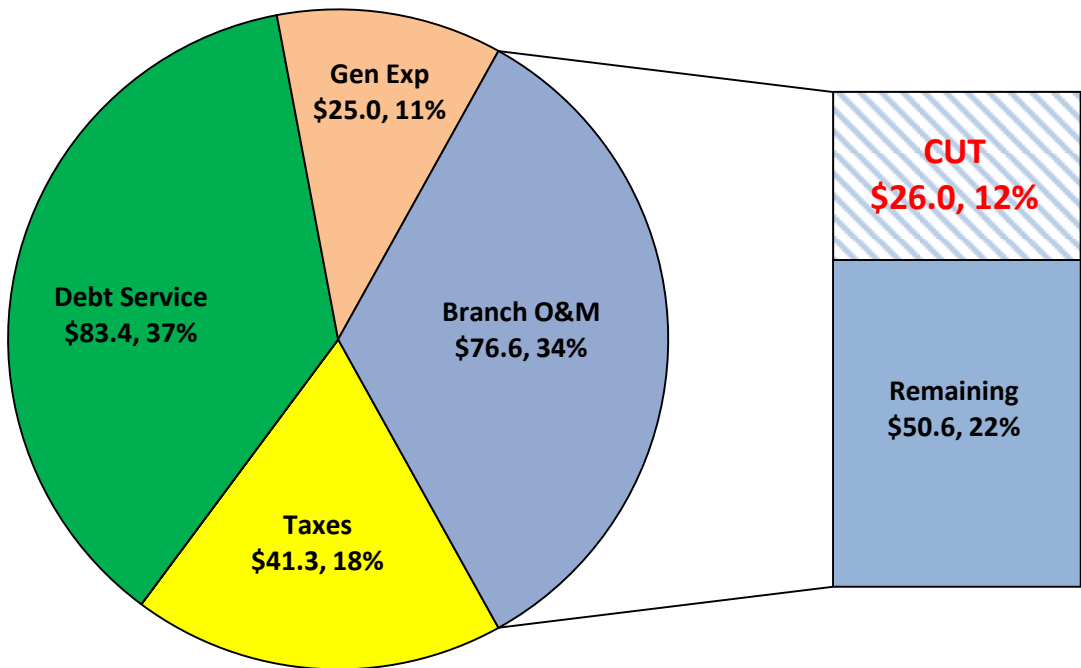


Strategic Business Plan
2015 Sustainable O&M Cuts to Achieve an
Average 2.5% Rate Spending Path 2014-2020
(\$ in millions)

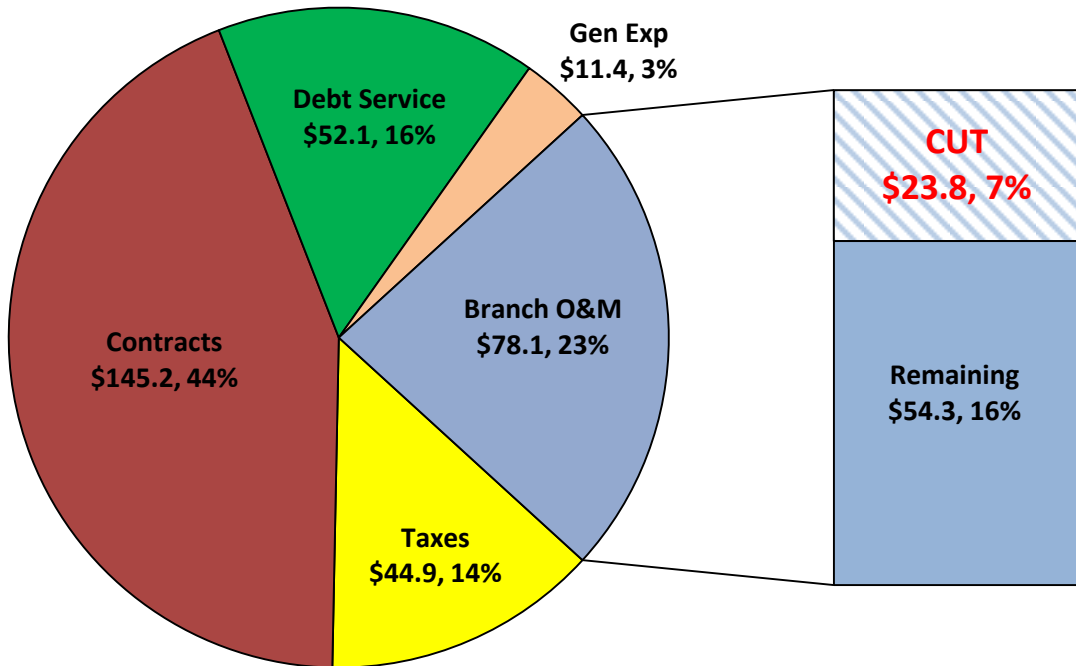
TOTAL O&M CUTS = \$62 MILLION

(in addition to CIP cuts totaling \$117M from 2015-2020)

WATER FUND – TOTAL O&M = \$226



DRAINAGE & WASTEWATER FUND – TOTAL O&M = \$332 M.



SOLID WASTE FUND – TOTAL O&M = \$182 M.

