

Seattle City Light

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Department Description

Seattle City Light was created by the residents of Seattle in 1902 to provide affordable, reliable, and environmentally sound electric power to the City of Seattle and neighboring suburbs. Owned by the community it serves, City Light is a nationally recognized leader in energy efficiency, renewable resource development, and environmental stewardship.

Seattle City Light provides electric power to more than 383,000 residential, business, and industrial customers. Its service area of 131.3 square miles includes the City of Seattle, areas north of Seattle including areas of the City of Shoreline and parts of Lake Forest Park, areas of unincorporated King County, and areas south of Seattle including the cities of Burien, Tukwila, and SeaTac.

Seattle City Light owns about 2,000 megawatts of very low-cost, environmentally responsible hydroelectric generation capacity. In an average year, Seattle City Light meets about 50% of its load with owned hydroelectric generation and obtains the remainder primarily through the Bonneville Power Administration. City Light is now the nation's ninth largest publicly-owned electric utility in terms of customers served.

Proposed Policy and Program Changes

Seattle City Light's (SCL's) 2010 Proposed Budget includes spending reductions while maintaining the utility's capacity to serve customers. These reductions in expenditures, some of which the utility began implementing in 2009, are necessary because unfavorable economic conditions have reduced projected retail and wholesale revenue in 2010, as well as SCL's projected 2009 end-of-year cash balances. Offsetting these spending reductions, which include 68 position abrogations, there are increased expenditures to meet State and Federal regulatory requirements, to enhance the reliability of SCL's electrical system, to maintain and modernize streetlights, and to improve the management of the utility's valuable and varied capital assets. The 2010 Proposed Budget is \$1.3 million greater than the 2010 Endorsed Budget.

Seattle City Light will need a modest electric rate increase in 2010 if the utility is to continue to provide reliable electrical service and to sell bonds to finance the utility's capital improvement program. Legislation to accompany the 2010 Proposed Budget will propose a retail rate increase of approximately 8.8%, effective January 1, 2010, and related changes in financial policies, including a mechanism for adjusting rates automatically when wholesale energy revenues vary from projections.

Despite the steep decline in wholesale energy prices in 2009, SCL's balance sheet remains strong. The utility's debt-to-capitalization ratio has been reduced from 83% in 2002 to 63% in 2008, and while SCL will not meet its debt service coverage target in 2009, the utility continues to generate substantial net income.

Although the 2010 Proposed Budget includes significant reductions, it also continues the City's commitment to environmental protection, system reliability, and customer service. In particular, the Mayor is proposing to expand the Utility's conservation program, although not by as much as assumed in the 2010 Endorsed Budget. The Utility expects to achieve 10.8 average megawatts (aMW) of conservation savings in 2010, following savings of 7.5 aMW in 2007, 10.1 aMW in 2008, and 10.5 aMW of projected savings in 2009, and continue to

meet its obligations under Initiative 937. In 2010, City Light will continue to expand its successful energy efficiency and conservation efforts, will fully launch a new program for residential energy audits as part of SCL's Green Building Task Force, and will expand the Quick Lighting program focusing on medium and small customers. In addition, the utility will continue to maintain its zero carbon footprint by improving the energy efficiency of SCL's operations and by purchasing greenhouse gas offsets.

The 2010 Proposed Budget includes funds necessary to meet reliability, security, and internal control requirements for SCL's assets and business activities, including mandatory measures and fees imposed by the North American Electric Reliability Corporation (NERC), the Federal Energy Regulatory Commission (FERC), and Washington State; the implementation of an Outage Management System; and an upgrade to the existing energy trade capture and recording system. The 2010 Proposed Budget also includes funding for improved streetlight maintenance and conversion of residential streetlights to light-emitting diode (LED) technology.

The 2010 Proposed Budget includes funds to support the Asset Management Program with information technology applications for a work management and maintenance management system; funding for pole attachments and cellular site construction; and funding to maintain a 4-year feeder maintenance cycle.

The 2010 Proposed Budget includes funds necessary to implement efficient and contractual capital improvement projects, such as funding for rehabilitating underground electric cables using cable injection methods, and funding to support undergrounding power facilities requested by suburban cities.

The 2010 Proposed Budget supports cross-departmental initiatives that benefit the entire City, including undergrounding electric infrastructure in Seattle urban centers and partnering with the Seattle Department of Transportation on joint projects, such as utility relocation associated with replacement of the Alaskan Way Viaduct and Seawall.

The Customer Services Budget Control Level (BCL) includes position reductions in the Account Executive/Customer Care division, as well as in administrative support.

Reductions in the Distribution Services BCL include continuing vegetation management and overtime budget reductions initially made in 2009 into 2010, and implementing additional efficiencies in the division by varying crew assignments, streamlining processes, and applying tighter accounting practices to achieve savings.

Reductions in the Financial Services BCL include significant cutbacks in the information technology program, strategic planning, administrative support, and travel and training budgets.

Reductions in the Human Resources BCL include limited support for using professional services, and cutbacks to the talent acquisition and travel and training budgets.

Reductions in the Superintendent's Office BCL include reductions in the advertising budget, eliminating the educational outreach program, and limiting administrative support.

Reductions in the Power Supply BCL include deferring a dredging project; reducing the budgets for professional services, maintenance and operating supplies, and travel; reducing machine shop resources; and reducing administrative support.

City Light is pursuing Federal Stimulus funding for the Advanced Metering Infrastructure (AMI) project. AMI is a fundamental component of "Smart Grid" technology to automate meter reading, improve customer service, heighten billing capacity, reduce energy consumption, improve outage restoration efficiency, and support rate structure flexibility. If successful in securing Federal Stimulus funding for this project, City Light will propose including the project in the Capital Improvement Program (CIP).

City Light

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Conservation Resources and Environmental Affairs O&M Budget Control Level	SCL220	41,308,891	40,590,669	45,640,838	45,372,455
Customer Services and Energy Delivery - CIP Budget Control Level	SCL350	114,126,469	125,229,156	110,001,673	110,902,133
Customer Services Budget Control Level	SCL320	25,675,841	27,160,365	27,917,717	26,880,122
Debt Service Budget Control Level	SCL810	135,678,099	149,392,974	154,092,659	150,692,659
Distribution Services Budget Control Level	SCL310	65,314,071	65,728,501	67,567,672	61,625,166
Financial Services - CIP Budget Control Level	SCL550	5,265,145	5,066,124	5,106,689	6,391,563
Financial Services - O&M Budget Control Level	SCL500	28,639,583	28,273,717	28,457,824	28,928,871
General Expenses Budget Control Level	SCL800	63,520,171	64,478,568	67,568,253	66,975,676
Human Resources Budget Control Level	SCL400	5,960,348	6,347,548	6,015,999	6,544,319
Office of Superintendent Budget Control Level	SCL100	3,631,169	3,647,905	3,659,136	3,123,480
Power Supply & Environmental Affairs - CIP Budget Control Level	SCL250	41,369,579	39,684,264	38,752,107	46,263,834
Power Supply O&M Budget Control Level	SCL210	66,394,693	58,712,458	62,835,881	61,433,167
Purchased Power Budget Control Level	SCL700	359,603,724	377,602,045	408,347,045	408,347,045
Taxes Budget Control Level	SCL820	63,355,001	63,615,661	63,920,503	68,642,503
Department Total		1,019,842,784	1,055,529,956	1,089,883,996	1,092,122,993
Department Full-time Equivalents Total*		1,821.33	1,881.83	1,887.10	1,829.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Resources	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Other	1,019,842,784	1,055,529,956	1,089,883,996	1,092,122,993
Department Total	1,019,842,784	1,055,529,956	1,089,883,996	1,092,122,993

Conservation Resources and Environmental Affairs O&M Budget Control Level

Purpose Statement

The purpose of the Conservation Resources and Environmental Affairs O&M Budget Control Level is to see that the utility generates and delivers energy in a manner that is environmentally responsible, and to design and implement demand-side measures that offset the need for additional generation resources to meet the Utility's load.

Summary

Abrogate the following 10.0 FTE: 1.0 FTE Account Executive, 3.0 FTE Energy Planning Analyst, 1.0 FTE Energy Research & Evaluation Analyst, 2.0 FTE Marketing Development Coordinator, 2.0 FTE Planning and Development Specialist II, and 1.0 FTE Strategic Advisor 2. Reduce \$1.04 million to scale back the 5-Year Conservation Plan. With these reductions, City Light projects achieving a 10.8 aMW savings for 2010 and a 11.5 aMW savings for 2011. This is ahead of the 2007 and 2008 goals, and is slightly ahead of the I-937 Requirements for these two years. Also, planning and development efforts are significantly curtailed in these cut, which may impact conservation savings for 2012 and beyond.

Add \$1.05 million for the Home Energy Audit Program. This program will use Puget Sound Energy's (PSE) current home energy audit program and re-brand it with a joint SCL/PSE delivery mechanism. SCL anticipates 5,000 energy home audits completed by the end of 2010. PSE and SCL will split the audit costs on a cost-share basis, depending on the home owners' heating fuel. This program supports the increased availability of conservation services to the utility's residential and commercial customers (including hard-to-reach and economically disadvantaged communities) and will create green jobs (including for those typically left out of technology and innovation growth) to carry out energy efficiency retrofits necessary to support conservation.

Add 1.0 FTE Senior Environmental Analyst to the Environmental Affairs Division. This is an existing TES position that will be converted to permanent status to support increasing workload that requires critical environmental assessment and permitting. The requested position will be funded using existing budget authority.

Convert 1.0 FTE Senior Environmental Analyst into one 0.5 FTE Senior Environmental Analyst position and one 0.75 FTE Senior Environmental Analyst, resulting in a net add of 0.25 FTE Senior Environmental Analyst to the Environmental Affairs Division. The 0.75 FTE will support environmental emergency spill response and Boundary Superfund projects. The 0.5 FTE will work on Skagit wildlife mitigation.

Add 0.25 FTE Admin Spec II to the Environmental Affairs Division. This converts an existing 0.75 FTE Admin Spec II to a 1.0 FTE to correct an error that was not captured during the 2009-2010 biennial budget process. This position was budgeted as a 1.0 FTE, but was incorrectly shown as a 0.75 FTE. The requested 0.25 FTE addition will be funded using existing budget authority.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$278,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$268,000.

City Light

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Conservation Resources and Environmental Affairs O&M	41,308,891	40,590,669	45,640,838	45,372,455
Full-time Equivalents Total*	86.50	110.50	115.50	107.00

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Customer Services and Energy Delivery - CIP Budget Control Level

Purpose Statement

The purpose of the Customer Services and Energy Delivery - CIP Budget Control Level is to provide for the installation, maintenance, rehabilitation and/or replacement of transmission lines, substations, distribution feeders, transformers, services connections, and meters to meet customer demand. This Budget Control Level's capital program coordinates the utility's plant improvements with the efforts of other agencies involved in the implementation of large projects such as the Alaskan Way Viaduct and Seawall Replacement, North Downtown redevelopment, and Sound Transit light rail.

Summary

Add \$2.7 million for neighborhood projects that require underground electrical infrastructure rehabilitation. The projects will use cable injection methods to rehabilitate and secure the underground cables. Cable injection has proven itself to be a reliable, expeditious, least disruptive to the customer, and cost effective way of rehabilitating direct buried cables without wholesale cable replacement.

Add \$1.8 million for the Outage Management System project in order to cover the additional funding required to install an Oracle-based platform and to complete the implementation of a functional outage management system by the 2010 storm season.

Add \$943,000 for the creation of a LED Streetlight Conversion Program. The program's purpose is to expand the current implementation of light-emitting diodes (LED) citywide by converting 5,000 existing High Pressure Sodium (HPS) streetlights in residential areas to LED and establish standards as a basis for system conversion.

Add \$4.14 million to support SCL's overhead to underground power facility conversions constructed under franchise agreements with suburban cities. SCL recently negotiated agreements with the cities of Shoreline and Burien, and is now negotiating with SeaTac to relocate existing overhead systems to new underground systems. This project funds SCL's projected 2010 payments to Burien and SeaTac for those cities' contracted civil construction labor, materials, and engineering costs per the franchise agreements.

Transfer out \$806,000 to the Financial Services BCL as part of the Department's reorganization plan.

Reduce \$3.6 million in non-labor costs associated with the elimination of the North Downtown Network project (CIP Project #8404).

Reduce \$1.62 million in non-labor costs associated with the elimination of the North Downtown Network Services project (CIP Project #8405).

Reduce \$1.68 million in non-labor costs associated with the elimination of the North Downtown Substation Transmission Lines project (CIP Project #8405).

Reduce \$138,000 in labor costs associated with position reductions from the warehousing and business planning programs in the Distribution Services BCL.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$835,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$904,000.

City Light

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Customer Services and Energy Delivery - CIP	114,126,469	125,229,156	110,001,673	110,902,133
Full-time Equivalents Total*	289.38	290.38	290.38	290.38

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Customer Services Budget Control Level

Purpose Statement

The purpose of the Customer Services Budget Control Level is to provide outstanding customer care and service through efficient, accurate metering and billing, and effective customer account management.

Summary

Abrogate 1.0 FTE Administrative Specialist II, 1.0 FTE Accounting Technician II, 1.0 FTE Administrative Specialist I, reduce \$92,000 and pool administrative support in the program.

Abrogate 5.0 FTE Strategic Advisor 2 and reduce \$502,000 from the Account Executive Office organization. This action will result in a reduction in analysis, research, and general customer service supporting larger customers.

Abrogate 1.0 FTE Material Supplier, Electrician, 1.0 FTE Meter Electrician, and reduce \$117,000 from the program.

Add \$277,000 for contracting of security guard services to provide 24/7 coverage at the various SCL sites to meet federal regulations as called for in the North American Electric Reliability Corporation (NERC) CIP Standards and for maintaining a safe and secure work environment.

Transfer in a net 8.0 FTE and \$183,000 from Distribution Services as part of the Department's reorganization in order to meet its business needs. The Alaskan Way Viaduct team (4 FTE) and Engineering Project Management team (4 FTE) will move to the Customer Services BCL and will report to the Large Projects Manager and Customer Care Director. One position from the Energy Delivery Engineering group will move from Distribution Services to the Engineering Project Management group in Customer Services. One position in the Area Field Operations South group in the Distribution Services BCL will move to the Office Services group in the Customer Services BCL. Two positions will move from the South Customer Engineering group in Customer Services, one to the Asset Management team and one to the South Distribution Engineering group in the Distribution Services BCL, both to reallocate resources to meet the utility's business needs.

Transfer out \$106,000 to the Human Resources BCL in order to centralize the administration of the Fire Resistant Clothing program.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$681,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.04 million.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Customer Services	25,675,841	27,160,365	27,917,717	26,880,122
Full-time Equivalents Total*	215.75	215.75	215.75	213.75

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Debt Service Budget Control Level

Purpose Statement

The purpose of the Debt Service Budget Control Level is to meet principal repayment and interest obligations on funds borrowed to meet City Light's capital expenditure requirements.

Summary

Reduce \$3.4 million to account for changes in total debt service.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Debt Service - BCL	135,678,099	149,392,974	154,092,659	150,692,659

Distribution Services Budget Control Level

Purpose Statement

The purpose of the Distribution Services Budget Control Level is to provide reliable electricity to customers through cost-effective operation and maintenance of City Light's overhead and underground distribution systems, substations, and transmission systems.

Summary

Add \$838,000 for an improved Streetlight Maintenance Program. This program will provide better customer service and a more systematic and cost effective approach to maintaining streetlights, as an alternative to current practice of replacing street lights once they have burned out.

Add \$2.18 million to support modifications in the Asset Management Program. The project will implement a new computerized work management and maintenance management system using an Enterprise Utility System Provider (EUSP) with the implementation of a new Oracle Work and Asset Management System (WAMS).

Add \$1.47 million for make ready work required to meet all applicable codes for customers approved to attach communication cables to SCL facilities and for other work related to cell site construction. This work is reimbursable.

Add \$1.5 million to augment the current Feeder Maintenance Recovery plan. This increase will allow the utility to achieve a 4-year feeder maintenance cycle for the downtown core of the city.

Add 1.0 FTE Principal Power Systems Engineer and \$99,000 for North American Electric Reliability Corporation (NERC) required transmission and distribution system planning.

Add 1.0 FTE Engineering Aide and \$7,000 for the management of a light-emitting diode (LED) Streetlight Conversion Program. This position will have a small portion of its work in operations, but will primarily be funded through the capital program.

Transfer out \$2.83 million and a net 13 FTE into the Customer Services BCL, Financial Services BCL and Human Resources BCL. See these respective budget control levels for the detailed changes.

Abrogate 1.0 FTE Administrative Specialist II, 1.0 Accounting Tech II, and reduce \$94,000, and pool the administrative support in the program.

Reduce \$2.5 million in the vegetation management contract budget. This is a continuation of the 2009 mid-year reduction and would maintain a 5-year cycle funding for vegetation management.

Abrogate 2.0 FTE Management Systems Analyst, Senior, 1.0 FTE Electrical Workload Supervisor, 1.0 FTE Manager 3, and reduce \$275,000 in the production scheduling program. Significant process changes will need to occur to realize savings. A portion of the position funding is also reduced in the Customer Services and Energy Delivery CIP BCL.

Abrogate 4.0 FTE Warehouseman and reduce \$190,000 in the warehousing program. This will result in reduced support for warehousing activities, including a reduction of personnel handling recycling and salvage process flow. A portion of the position funding is also reduced in the Customer Services and Energy Delivery CIP BCL.

Abrogate 3.0 FTE Cable Splicer, 3.0 FTE Electrician, 1.0 FTE Carpenter, 1.0 FTE Lineworker in the Energy Delivery program.

City Light

Reduce \$580,000 from the Distribution BCL to realize savings in the streetlight re-lamping efforts. City Light has implemented a Streetlight Maintenance Program and discontinued relying on spot re-lamping as the primary method for handling routine outages. The program has improved streetlight service levels for all utility customers by planning routine maintenance of the Utility's nearly 84,000 streetlights prior to outages. Utilizing contract resources the program has also reduced the cost of servicing the streetlight system. With the streetlight re-lamping project now 50% complete, this savings reflects a corresponding reduction in costs the Utility has to pay.

Reduce \$2 million from the general and administrative program. Continue strict controls on overtime, travel limitations and office supply reductions.

Reduce \$1.5 million from the accounting program. Continue reviews to ensure capital projects are charged appropriately.

Reduce \$56,000 from the training program. This will reduce internal Race and Social Justice training one-time for 200 field employees.

Reduce \$1 million to achieve efficiencies in crew work assignments.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$1.01 million for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$5.94 million.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Distribution Services	65,314,071	65,728,501	67,567,672	61,625,166
Full-time Equivalents Total*	594.00	625.00	625.27	597.27

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Financial Services - CIP Budget Control Level

Purpose Statement

The purpose of the Financial Services - CIP Budget Control Level is to rehabilitate and replace the utility's information technology infrastructure, such as servers and routers, and fund the development of large software applications.

Summary

Add \$300,000 to install fiber to close the communications gap between Concrete and Corkindale Creek, a distance of 15 miles, to enable the connection of Puget Sound Energy (PSE) and Seattle City Light (SCL) fiber optic systems for mutual benefit. The cost for this project is \$600,000, to be split equally between PSE and SCL.

Transfer in \$806,000 from the Customer Services and Energy Delivery CIP BCL as part of the Department's reorganization in order to meet its business needs. The Power Systems Automation group will move to the Financial Services BCL and will report to the Information Technology Services Division Director. This move will provide a better resource allocation structure for support of critical software applications that affect the utility's regulatory commitments.

Reduce \$56,000 in labor costs associated with position reductions from the information technology operations and application programs in the Financial Services O&M BCL.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes increase the budget by \$235,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.28 million.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Financial Services - CIP	5,265,145	5,066,124	5,106,689	6,391,563
Full-time Equivalents Total*	6.71	6.71	6.71	6.71

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Financial Services - O&M Budget Control Level

Purpose Statement

The purpose of the Financial Services - O&M Budget Control Level (BCL) is to foster City Light's financial health through prudent planning, risk mitigation, and financial discipline. This BCL also supports the efforts and services provided by the Urban League's Contractor Development and Competitiveness Center (CDCC) for the development of small, economically-disadvantaged businesses, including women and minority firms, as authorized by Ordinance 120888.

Summary

Transfer in \$2.32 million and 5 FTE from the Distribution Services BCL to the Financial Services BCL as part of the Department's reorganization plan. The Power Systems Automation group will move to the Financial Services BCL and will report to the Information Technology Services Division Director. This move will provide a better resource allocation structure for support of critical software applications that affect the utility's regulatory commitments.

Transfer out \$100,000 and 1.0 FTE from the IT Strategic Technology Services group in the Financial Services BCL to the Internal Compliance group in the Distribution Services BCL as part of the Department's reorganization plan. This position will serve as the primary IT support for North American Electric Reliability Corporation (NERC) cyber security issues and will report to the Internal Compliance Officer.

Abrogate 1.0 FTE Management Systems Analyst, Senior, 1.0 FTE Information Technology Systems Analyst, and 1.0 FTE Information Technology Technician and reduce \$168,000 from the information technology operations and support program. This will postpone the upgrade to converting City Light staff to Office 2007 and eliminates associated training and implementation tools. A portion of the position funding is also reduced in the Financial Services CIP BCL.

Abrogate 1.0 FTE Strategic Advisory 2 and reduce \$98,000 from the strategic planning program. This reduces the capacity for in-depth technology assessment and reduces travel for coordination with other utilities and industry groups on key projects.

Abrogate 1.0 FTE Supply and Inventory Technician and reduce \$50,000 from the purchasing/contracting program. This reduction will be offset by planned productivity improvements.

Reduce \$150,000 in the risk oversight program. This moves the independent assessment of utility risk mitigation practices from an annual basis to a biannual basis.

Reduce \$511,000 in the travel and training program. This reduces travel and training related to the financial, information technology, and risk management areas.

Reduce \$245,000 in information technology equipment, software purchases and maintenance.

Abrogate 2.0 FTE Administrative Specialist II, 0.6 FTE Accounting Technician Supervisor, and 1.0 FTE Administrative Specialist I and reduce \$237,000 from the administrative program. To mitigate the potential impact, an administrative support pool will be developed.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$290,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$471,000.

City Light

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Financial Services - O&M	28,639,583	28,273,717	28,457,824	28,928,871
Full-time Equivalents Total*	201.50	202.50	202.50	197.90

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General Expenses Budget Control Level

Purpose Statement

The purpose of the General Expenses Budget Control Level is to budget, track, and monitor the expenses of the utility that, for the most part, are not directly attributable to a specific organizational unit. These expenditures include insurance, bond issue costs, bond maintenance fees, audit costs, Law Department legal fees, external legal fees, employee benefits (medical and retirement costs), industrial insurance costs, general claims costs, and services provided by the City's internal services departments through the central cost allocation mechanism.

Summary

Reduce \$1.51 million in the cost of benefits related to the abrogated positions listed in the various budget control levels.

Add \$19,000 to cover the associated benefit costs of 1.0 FTE Engineering Aide for the coordination of the LED Streetlight Conversion Program.

Add \$28,000 to cover the associated benefit costs of 1.0 FTE Safety and Health Specialist, Senior for the management of the Crane Safety Program.

Add \$28,000 to cover the associated benefit costs of 1.0 FTE Management Systems Analyst for the management of the new motor pool function.

Add \$34,000 to cover the associated benefit costs of 1.0 FTE Principal Power Systems Engineer for the transmission and distribution planning per North American Electric Reliability Corporation (NERC) requirements.

Add \$112,000 to cover the associated benefit costs of 3.0 FTE Power Marketers for the enhancement of the power marketing program.

Transfer in \$84,000 from the Office of the Superintendent BCL to General Expenses for the 1% for Art management fee. This is part of the Department's plan to centralize the 1% Art program in the General Expenses BCL.

Add \$1.76 million for costs that were not anticipated at the time of the 2009-2010 biennial budget process related to settlements for employee labor claims and environmental claims associated with the Duwamish clean-up.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$1.15 million for a net decrease from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$595,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
General Expenses	63,520,171	64,478,568	67,568,253	66,975,676

Human Resources Budget Control Level

Purpose Statement

The purpose of the Human Resources Budget Control Level is to help City Light be a safe, high performance organization through excellence in safety, organizational development and training, employee and management services, and labor relations.

Summary

Add 1.0 FTE Safety and Health Specialist, Senior and \$595,000 to implement a crane safety program. The Washington State Legislature adopted a new crane safety law with Engrossed Substitute House Bill (ESHB) 2171. The new law requires a comprehensive approach to crane safety including inspections, load testing maintenance and operations, and thorough training and certifications.

Transfer in \$575,000 from the Distribution Services BCL, Customer Services BCL and the Power Supply O&M BCL to the Human Resources BCL. This will centralize the utility's safety function and the fire resistant clothing budget within Human Resources. The funding supports the fire resistant clothing budget and four positions, which in the past have been performed on a rotating basis in field operations by skilled trades employees, and is now incorporated in the Utility's centralized safety program. The original position transfer was approved in 2009 by Ordinance 123006.

Abrogate 1.0 FTE Apprenticeship Coordinator and reduce \$149,000 from the workforce development program. This reduction will reduce the staff support for the Hydroelectric Maintenance Machinist, Generation Electrician Constructor, and Meter Electrician apprenticeship, curriculum development for the Apprenticeship program, and eliminate all centralized training and development courses offered to City Light employees.

Reduce \$235,000 in the professional services program. This will reduce funding for professional services, including job analysis for American with Disabilities Act accommodations, pre-employment physicals, NERC background checks, outside discrimination and misconduct investigations, apprenticeship instructor fees and implementation of the Utility's performance management program.

Abrogate 1.0 FTE Personnel Specialist, 1.0 FTE Personnel Specialist Assistant, and reduce \$191,000 from the Talent Acquisition program. This will reduce advertising and human resource oversight for the hiring and selection process by the Human Resources BCL.

Reduce \$60,000 for the utility-wide safety recognition program.

Reduce \$50,000 in the technical certification program. This will eliminate support for professional and technical certification maintained by Human Resources Business Unit staff and the Utility-wide safety team.

Reduce \$20,000 in the travel program. This will reduce the travel budget for internal Human Resource staff/Safety personnel to travel to the Skagit and Boundary Hydroelectric projects to provide on-site training and support.

Reduce \$30,000 in the Human Resources BCL. This will reduce the support for peak workload in the employee services area including FEMA and Washington State audits.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes increase the budget by \$94,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$529,000.

City Light

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Human Resources	5,960,348	6,347,548	6,015,999	6,544,319
Full-time Equivalents Total*	39.52	39.52	39.52	37.52

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Office of Superintendent Budget Control Level

Purpose Statement

The purpose of the Office of the Superintendent Budget Control Level is to assemble high-level staff to assure the effective delivery of reliable electric power in an environmentally sound manner, and enable the Superintendent to focus on the utility's broad departmental policy direction and leadership, its financial health, and stakeholder relations.

Summary

Transfer out \$156,000 from the Office of the Superintendent to the Distribution Services and General Expense BCLs as part of the Department's reorganization plan. Funding will move from the Governmental Affairs group in the Office of the Superintendent BCL to the Internal Compliance Group in the Distribution Services BCL. Likewise, budget authority for the 1% Art management fee will move from the Office of the Superintendent BCL to the General Expense BCL.

Abrogate 1.0 FTE Public Relations Specialist Senior and reduce \$72,000 from the Education program budget. This would suspend the school education program and eliminate the administration function of the program.

Abrogate 1.0 FTE Administrative Staff Analyst, 0.5 FTE Public Relations Specialist and reduce \$133,000 from the internal communications and advertising program budget. This will reduce the amount of support for employee activities, meetings and internal publications.

Reduce \$120,000 in the advertising program budget. This action will reduce the utility's advertising to the public by 33%.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$55,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$536,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Office of Superintendent	3,631,169	3,647,905	3,659,136	3,123,480
Full-time Equivalents Total*	21.25	21.25	21.25	18.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Power Supply & Environmental Affairs - CIP Budget Control Level

Purpose Statement

The purpose of the Power Supply & Environmental Affairs - CIP Budget Control Level is to provide and maintain the physical generating plant required to meet the electrical needs of City Light customers, provide the physical plant and grounds needed by the utility, and comply with license and regulatory requirements.

Summary

Add \$1.5 million for an upgrade to the existing trade capture and recording system. SCL's requirements include position and management reporting, risk analytics and reporting, and settlements and billing, and these functions are fully not available with the current system. This upgrade will involve acquiring additional modules and services from the vendor.

Add \$6.48 million for costs associated with Boundary Powerhouse - Unit 55 Generator Rebuild (Project #6303) and the Boundary Powerhouse - Unit 56 Generator Rebuild (Project #6354).

Reduce \$256,000 in labor costs associated with position reductions from the generation, shops, and Skagit construction and maintenance programs in the Power Supply O&M BCL.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$214,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$7.51 million.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Power Supply & Environmental Affairs - CIP	41,369,579	39,684,264	38,752,107	46,263,834
Full-time Equivalents Total*	73.26	73.26	73.26	73.26

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Power Supply O&M Budget Control Level

Purpose Statement

The purpose of the Power Supply O&M Budget Control Level is to provide clean, safe, economic, efficient, reliable sources of electric power for City Light customers.

Summary

Add \$3.8 million to cover an increase in FERC License fees. The license fees imposed by the Federal Energy Regulatory Commission (FERC) for Land Use and Administrative costs have increased substantially over 2008 costs. The utility is required by law to pay these fees as a condition of the operation of its dams on the Pend Oreille, Skagit and Tolt rivers.

Add 1.0 FTE Management Systems Analyst and \$79,000 for fleet management support. Seattle City Light is downsizing its fleet and is implementing a motor pool system, as recommended by a 2008 comprehensive fleet study. This position will support the general management of City Light's fleet, including the management of this new motor pool function.

Add 3.0 FTE Power Marketer and \$319,000 to support real-time power operations and marketing functions, ensure transmission is available to meet both City Light's customers needs, enhance transmission revenues, and provide additional expertise marketing environmental attributes to ensure that the best value is obtained for the utility's ratepayers.

Transfer in 1.0 FTE and \$67,000 from the South Substations group in the Customer Services BCL to the Boundary Powerhouse group in the Power Supply BCL. This is part of the Department's reorganization.

Transfer out \$39,000 to the Human Resources BCL in order to centralize the administration of the Fire Resistant Clothing program.

Abrogate 1.0 FTE Hydro Maintenance Worker 1, 3.0 FTE Hydroelectric Maintenance Machinist, and 1.0 FTE Commercial Electrician II, and reduce \$3.41 million by cutting funding for maintenance, supplies, and equipment, and postponing a hydraulics project. A portion of the position funding is also reduced in the Power Supply and Environmental Affairs CIP BCL.

Abrogate 3.0 FTE Electrician Constructor, 2.0 FTE Electrician Constructor Working Crew Chief positions, 1.0 FTE Electrician Helper, 2.0 FTE Structural Ironworker positions, and reduce \$492,000 in the machine shop, reducing support in the transformer shop and electrical work and maintenance at the service centers and generation projects, and curtailing transformer installation and repair. A portion of the position funding is also reduced in the Power Supply and Environmental Affairs CIP BCL.

Abrogate 1.0 FTE Strategic Advisor 2 and reduce \$92,000 in power management.

Reduce \$1.17 million in resources for professional services, travel, training and other areas of Utility support.

Abrogate 1.0 FTE Administrative Specialist II and reduce \$47,000 in power management and wholesale contracts staff support.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$416,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.4 million.

City Light

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Power Supply O&M	66,394,693	58,712,458	62,835,881	61,433,167
Full-time Equivalents Total*	293.46	296.96	296.96	286.96

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Purchased Power Budget Control Level

Purpose Statement

The purpose of the Purchased Power Budget Control Level is to acquire power, transmission, and other services associated with wholesale power purchases in a cost-effective manner to meet the day-to-day electricity needs of City Light's retail customers.

Summary

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Purchased Power	359,603,724	377,602,045	408,347,045	408,347,045

Taxes Budget Control Level

Purpose Statement

The purpose of the Taxes Budget Control Level is to calculate and pay City Light's legally required tax payments for state, city, and local jurisdictions. This Budget Control Level includes funding for franchise contract payments negotiated with local jurisdictions in City Light's service territory.

Summary

Add \$4.72 million to align budget with estimated tax payments in 2010.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Taxes	63,355,001	63,615,661	63,920,503	68,642,503

2010 Estimated Revenues for the City Light Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
431010	Operating Grants	2,307,945	102,000	210,000	710,000
431200	BPA Conservation & Renewables Credit	2,501,640	2,542,230	852,000	2,986,316
431200	BPA Payments for Conservation Deferred	782,032	0	0	2,300,000
443250	Other O&M Revenue	6,764,958	5,686,150	6,619,630	6,619,630
443250	Revenue From Damage	1,693,909	1,301,683	1,333,540	1,533,540
443345	BPA Credit for South Fork Tolt	3,411,775	3,489,895	3,575,336	3,521,368
443380	Account Change Fees	1,168,432	1,439,116	1,448,010	1,448,010
443380	Construction & Miscellaneous Charges	325,291	1,335,684	1,161,031	(888,969)
443380	Late Payment Fees	3,636,702	3,535,734	3,622,266	3,622,266
443380	Pole Attachments	1,012,641	1,333,728	1,366,381	1,366,381
443380	Property Rentals	1,620,113	1,230,516	1,260,631	1,260,631
443380	Reconnect Charges	294,617	236,948	242,747	242,747
443380	Transmission Attach. & Cell Sites	1,294,423	1,341,184	1,394,831	2,865,433
443380	Water Heater & Miscellaneous Rentals	149,179	179,031	183,412	183,412
461100	Interest	5,956,201	7,692,900	4,285,435	4,208,965
461100	Sale of Property, Material & Equip.	2,652,950	1,082,152	16,109,206	1,725,097
462900	North Mountain Substation (Snohomish PUD)	192,135	334,319	342,504	329,765
462900	Transmission Sales	3,980,759	4,530,107	4,641,015	6,249,646
469990	Conservation - Customer Payments	0	0	0	0
473010	Capital Fees and Grants	1,210,707	103,352	102,785	120,717
482000	Contributions in Aid of Construction	22,458,162	34,070,801	33,738,591	27,307,357
482000	Suburban Undergrounding	89,390	409,213	610,662	621,676
541830	Reimbursement for CCSS - CIP	0	0	0	0
541830	Reimbursement for CCSS - O&M	1,223,634	2,740,625	2,297,581	2,297,581
	Total Other	64,727,596	74,717,368	85,397,594	70,631,569
443310	Energy Sales to Customers	546,534,643	531,561,822	535,184,355	584,155,473
443310	Seattle Green Power/Greenup	1,349,520	1,056,503	1,082,095	1,082,095
	Total Retail Revenue	547,884,163	532,618,325	536,266,450	585,237,568
443310	Out of System Sales	0	0	0	0
443310	Retail Energy Revenue from Current Diversion, Un-Permitted House Rewires and No Longer Allowing Flat-Rate Billings	0	0	0	2,106,000
443310	Sales from Priest Rapids	5,488,827	6,779,326	8,512,305	8,590,472
443345	Article 49 Sale to Pend Oreille Country	1,680,331	1,723,926	1,766,132	1,763,888
443345	Basis Sales	24,672,163	17,585,368	19,648,886	10,841,813
443345	Other Power Related Services	16,678,163	12,454,481	8,169,982	9,308,205
443345	Surplus Energy Sales	207,508,574	194,901,076	195,659,602	154,431,174

2010 Estimated Revenues for the City Light Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
	Total Wholesale Sales	256,028,058	233,444,178	233,756,907	187,041,552
	Total Revenues	868,639,817	840,779,870	855,420,951	842,910,689
379100	Use of (Contribution to) Fund Balance due to GSF St Lighting Payments	0	0	0	0
	Total Other	0	0	0	0
379100	Transfers from Construction Fund	208,413,816	214,750,085	234,463,045	249,212,304
	Total Transfers	208,413,816	214,750,085	234,463,045	249,212,304
	Total Resources	1,077,053,633	1,055,529,955	1,089,883,996	1,092,122,993

City Light Fund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Cash Balance	118,833,316	242,550,000	203,961,286	135,759,000	53,056,432
Accounting and Technical Adjustments	293,541,786	107,959,086	173,972,395	176,704,045	271,237,311
Plus: Actual and Estimated Revenue	868,639,817	840,779,870	730,652,707	855,420,951	842,910,689
Less: Actual and Budgeted Expenditures	1,077,053,633	1,055,529,956	1,055,529,956	1,089,883,996	1,092,122,993
Ending Cash Balance	203,961,286	135,759,000	53,056,432	78,000,000	75,081,439
Less: Reserves Against Cash Balances					
Restricted Accounts	115,840,138	10,000,000	10,000,000	23,000,000	10,000,000
Contingency Reserve	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000
Total Reserves	140,840,138	35,000,000	35,000,000	48,000,000	35,000,000
Ending Unreserved Cash Balance*	63,121,148	100,759,000	18,056,432	30,000,000	40,081,439

* Includes required minimum balance of \$30,000,000.

Seattle Department of Transportation

Grace Crunican, Director

Contact Information

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On the Web at: <http://www.seattle.gov/transportation/>

Department Description

The Seattle Department of Transportation (SDOT) develops, maintains, and operates a transportation system that promotes the safe and efficient mobility of people and goods, and enhances the quality of life, environment, and economy of Seattle and the surrounding region. The major assets of the City's transportation system are 1,531 lane-miles of arterial streets, 2,412 lane-miles of non-arterial streets, 147 bridges, 582 retaining walls, 22 miles of seawalls, 1,030 signalized intersections, 39 miles of bike trails and 110 miles of bike routes, 35,000 street trees, 3,566 parking meters and pay stations, 26,000 curb ramps, and 1.6 million lane markers. The transportation infrastructure is valued at \$8 billion.

SDOT is composed of 11 different Budget Control Levels (BCLs) grouped into three Lines of Business (LOB):

- The Transportation Capital Improvement Program LOB is responsible for the major maintenance and replacement of SDOT's capital assets, as well as the development and construction of additions to the City's transportation infrastructure. This LOB contains the Major Maintenance/Replacement, Major Projects, and Mobility-Capital BCLs.
- The Operations and Maintenance LOB handles the day-to-day operations and routine maintenance to keep people and goods moving throughout the City. This LOB includes operation of the City's movable bridges, traffic signals, street cleaning, pothole repairs, permit issuance, tree maintenance, and engineering and transportation planning. The six BCLs in this area are Bridges and Structures, Engineering Services, Mobility-Operations, Right-of-Way Management, Street Maintenance, and Urban Forestry.
- The Business Management and Support LOB provides policy direction and business support for SDOT. These services are contained in two BCLs. Departmental support is in the Department Management BCL. The General Expense BCL includes debt service, judgment and claims payments, and the allocated City central costs the department pays for overall support services it receives from other departments.

Proposed Policy and Program Changes

The 2010 Proposed Budget includes an overall reduction of the department's General Fund allocation, strengthened pedestrian and bicycle infrastructure investments, continued work on the Alaskan Way Viaduct & Sewall Replacement project, and preparation for impacts associated with the construction of the Alaskan Way Viaduct. The City continues to face significant financial challenges resulting from economic downturn, requiring adjustments to the 2010 Endorsed Budget that reduce SDOT's General Fund allocation. However, projects funded by Bridging the Gap (BTG) sources have increased from the Endorsed Budget despite an assumed repeal of the Employee Hours Tax. The Mayor has proposed, and the City Council is considering, a repeal of the Employee Hours Tax through Council Bill 116592, and the 2010 Proposed Budget does not assume ongoing revenue from this source.

To strengthen pedestrian and bicycle infrastructure throughout the City, a new the Pedestrian Master Plan (PMP) Implementation project is created and includes former smaller projects: ADA Spot Improvements, Pedestrian Lighting - Capital Costs, the Sidewalk Development Program, and the Stairway Rehabilitation Program.

Transportation

\$856,000 is added from the Cumulative Reserve Fund to the new PMP project. The Bike Master Plan (BMP) Implementation project is restructured to include Bike Spot Safety Improvements and Urban Trail and Bike projects and \$500,000 is added from the Cumulative Reserve Subfund. Many of the City's other pedestrian and safety improvements are supported by the Bridging the Gap Transportation Funding Package through programs such as the NSF/CRS Neighborhood Projects, Safe Routes to School, Sidewalk Safety Repair, Pedestrian Countdown Signals, and School Zone Signage Improvements. The 2010 Proposed Budget includes continued spending on trail projects such as the "missing link" of the Burke-Gilman Trail from 11th Avenue NW to the Hiram M. Chittenden (Ballard) Locks, new multi-purpose trail construction projects, the Cheshiahud Lake Union Loop, the Chief Sealth Trail, and the West Duwamish Trail. Additionally, the 2010 Proposed Budget includes funding for the design of the south portion of the Linden Avenue North Complete Streets project, which provides pedestrian, drainage, and roadway improvements and completes the final link in the Interurban Trail North.

The 2010-2015 Proposed CIP includes funding for City commitments related to replacing SR-99 along the Seattle waterfront. This work encompasses many projects that are collectively known as the Alaskan Way Viaduct and Seawall Replacement Program (AWVSR Program). Components of the program include the SR-99 Bored Tunnel, Seawall, Central Waterfront Public Space, Mercer Corridor Project West Phase, Early Electrical Relocation, Battery Street Tunnel, Holgate to King South End project, Transit Enhancements, SR-519 Phase II, parking mitigation, and other surface street improvements. In 2010, significant construction work will be underway on a series of early implementation projects that began in 2009. These include the Holgate to King South End major construction and utility location projects funded and managed by the State, and work on the parking mitigation program. The City will also continue efforts in planning, design, and support activities for the other elements of the program and will continue to work with the U.S. Army Corps of Engineers on design and construction of components of the north seawall. 2010 spending will include resources for the design of a seawall test section. A new project is created, the Mercer Corridor Project West Phase, with significant funding for design.

Other 2010 investments will prepare the City for the pending construction by improving traffic flow throughout the City's major corridors. Bridging the Gap major projects, the Spokane Street Viaduct, and the Mercer Corridor Project will achieve project milestones that include major construction phases in 2010 and will boost important east-west corridors through the City. Other initiatives include continued acceleration of the arterial Paving program, multiple Intelligent Transportation System programs, which increase capacity without new roads, and investments in transit infrastructure improvements and service partnership with King County Metro Transit. The First Hill Streetcar project, funded by ST2 Sound Transit revenue, will achieve significant progress in the design development phase.

In 2010, the South Lake Union line will have left the start-up phase that began in 2007. The Streetcar will be in the full operation phase and King County Metro Transit will contribute 75% of the operating costs, net of farebox revenue. The Streetcar continues to exceed operational expectations and approximately 2,590 riders per day are estimated in 2010. Funding for the programmatic activities is appropriated and described in the Seattle Streetcar section of the 2010 Proposed Budget.

Transportation

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Bridges & Structures Budget Control Level					
Bridge Operations		2,323,693	2,479,722	2,584,001	2,519,695
Structures Engineering		669,494	845,574	877,510	838,302
Structures Maintenance		3,052,166	3,648,360	3,807,222	3,923,515
Bridges & Structures Budget Control Level	17001	6,045,353	6,973,657	7,268,733	7,281,513
Department Management Budget Control Level					
Director's Office		2,480,191	2,725,816	2,818,584	3,031,877
Division Management		31,791,766	11,269,550	11,556,855	12,738,517
Human Resources		1,378,145	1,417,092	1,468,350	1,383,879
Indirect Cost Recovery - Department Management		(44,141,234)	(25,972,492)	(27,218,103)	(27,513,431)
Public Information		802,053	990,480	1,023,938	1,034,924
Resource Management		11,650,666	12,077,326	12,420,693	12,301,089
Revenue Development		597,329	519,635	547,519	715,499
Department Management Budget Control Level	18001	4,558,916	3,027,408	2,617,837	3,692,353
Engineering Services Budget Control Level	17002	3,256,450	2,322,615	2,411,333	2,293,442
General Expense Budget Control Level					
City Central Costs		8,528,231	9,451,862	9,873,093	8,846,481
Debt Service		7,319,385	13,462,524	15,771,711	17,829,663
Indirect Cost Recovery - General Expense		(8,371,099)	(9,451,862)	(9,873,093)	(8,846,481)
Judgment & Claims		2,505,800	2,952,611	2,952,611	2,952,611
General Expense Budget Control Level	18002	9,982,317	16,415,135	18,724,322	20,782,274
Major Maintenance/Replacement Budget Control Level					
Bridges & Structures		10,896,154	17,370,195	46,556,999	54,650,000
Landslide Mitigation		1,141,998	400,000	400,000	400,000
Roads		25,663,904	39,136,000	24,781,001	23,549,000
Sidewalk Maintenance		1,866,090	1,991,834	2,074,089	2,074,000
Trails and Bike Paths		3,785,688	3,993,207	3,917,028	4,174,000
Urban Forestry		38,513	0	0	0
Major Maintenance/Replacement Budget Control Level	19001	43,392,346	62,891,237	77,729,118	84,847,001

Transportation

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Major Projects Budget Control Level					
Alaskan Way Viaduct and Seawall Replacement		5,564,504	5,764,999	8,342,000	14,398,908
First Hill Streetcar		0	0	0	3,080,000
Magnolia Bridge Replacement		1,154,452	0	0	0
Mercer Corridor		5,991,038	82,449,999	39,100,000	22,564,000
Mercer West		0	0	0	9,290,000
Spokane Street Viaduct		7,889,441	32,839,944	59,768,222	25,769,222
SR-520		205,307	138,000	153,000	75,000
Major Projects Budget Control Level	19002	20,804,743	121,192,943	107,363,222	75,177,130
Mobility-Capital Budget Control Level					
Corridor & Intersection Improvements		8,024,282	6,160,032	7,127,976	5,769,000
Freight Mobility		945,111	416,212	1,370,864	724,000
Intelligent Transportation System		6,041,413	16,714,004	1,950,000	910,000
Neighborhood Enhancements		7,404,644	5,826,957	4,982,986	5,576,000
New Trails and Bike Paths		3,045,342	6,320,961	6,733,000	6,875,000
Sidewalks & Pedestrian Facilities		4,414,990	3,524,005	3,615,240	4,948,000
Transit & HOV		7,323,601	8,577,897	12,635,507	12,533,000
Mobility-Capital Budget Control Level	19003	37,199,382	47,540,070	38,415,573	37,335,000
Mobility-Operations Budget Control Level					
Commuter Mobility		10,631,417	10,940,490	11,197,496	10,981,920
Neighborhoods		4,801,427	4,043,084	4,206,701	4,118,685
Parking		6,328,111	7,313,194	6,737,318	6,847,320
Signs & Markings		4,415,794	4,894,584	5,066,527	4,589,248
Traffic Signals		8,422,368	8,615,509	8,944,564	8,755,626
Mobility-Operations Budget Control Level	17003	34,599,117	35,806,862	36,152,606	35,292,799
ROW Management Budget Control Level	17004	12,024,698	11,727,829	11,877,676	11,340,223

Transportation

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Street Maintenance Budget Control Level					
Emergency Response		1,882,286	635,446	658,525	654,040
Operations Support		3,897,118	4,580,218	4,766,391	4,487,948
Pavement Management		171,763	262,281	324,927	319,697
Street Cleaning		4,007,867	4,015,130	4,162,464	4,057,093
Street Repair		15,415,118	19,038,466	19,666,048	18,956,617
Street Maintenance Budget Control Level	17005	25,374,152	28,531,542	29,578,355	28,475,395
Urban Forestry Budget Control Level					
Arborist Services		1,660,029	1,179,211	1,222,395	826,604
Tree & Landscape Maintenance		2,062,597	3,178,671	3,302,073	3,565,230
Urban Forestry Budget Control Level	17006	3,722,626	4,357,881	4,524,468	4,391,834
Department Total		200,960,100	340,787,179	336,663,244	310,908,963
Department Full-time Equivalents Total*		778.00	798.50	801.50	790.00
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
		2008	2009	2010	2010
Resources		Actuals	Adopted	Endorsed	Proposed
General Subfund		48,945,587	41,760,449	43,715,069	39,141,232
Other		152,014,513	299,026,730	292,948,175	271,767,731
Department Total		200,960,100	340,787,179	336,663,244	310,908,963

Transportation

Bridges & Structures Budget Control Level

Purpose Statement

The purpose of the Bridges and Structures Budget Control Level is to maintain the City's bridges and structures which helps provide for the safe and efficient movement of people, goods, and services throughout the city.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Bridge Operations	2,323,693	2,479,722	2,584,001	2,519,695
Structures Engineering	669,494	845,574	877,510	838,302
Structures Maintenance	3,052,166	3,648,360	3,807,222	3,923,515
Total	6,045,353	6,973,657	7,268,733	7,281,513
Full-time Equivalents Total *	59.50	59.50	59.50	59.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Bridges & Structures: Bridge Operations

Purpose Statement

The purpose of the Bridge Operations Program is to ensure the safe and efficient operation and preventive maintenance for over 180 bridges throughout the city.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$64,000 from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Bridge Operations	2,323,693	2,479,722	2,584,001	2,519,695
Full-time Equivalents Total*	28.00	28.00	28.00	28.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Bridges & Structures: Structures Engineering

Purpose Statement

The purpose of the Structures Engineering Program is to provide engineering services on all the bridges and structures within the City of Seattle to ensure the safety of transportation users as they use or move in proximity to these transportation facilities.

Program Summary

Reduce engineering support by \$20,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$19,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$39,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Structures Engineering	669,494	845,574	877,510	838,302
Full-time Equivalents Total*	6.75	6.75	6.75	6.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Bridges & Structures: Structures Maintenance

Purpose Statement

The purpose of the Structures Maintenance Program is to provide for the maintenance of all of the City of Seattle's bridges, roadside structures, and stairways.

Program Summary

Reduce bridge structures maintenance by \$20,000.

Departmental technical adjustments include additional reimbursable work and increase the budget by \$268,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$132,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$116,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Structures Maintenance	3,052,166	3,648,360	3,807,222	3,923,515
Full-time Equivalents Total*	24.75	24.75	24.75	24.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Transportation

Department Management Budget Control Level

Purpose Statement

The purpose of the Department Management Budget Control Level is to provide leadership and operations support services to accomplish the mission and goals of the department. This BCL also supports the efforts and services provided by the Urban League's Contractor Development and Competitiveness Center (CDCC) for the development of small, economically-disadvantaged businesses, including women and minority firms, as authorized by Ordinance 120888.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Director's Office	2,480,191	2,725,816	2,818,584	3,031,877
Division Management	31,791,766	11,269,550	11,556,855	12,738,517
Human Resources	1,378,145	1,417,092	1,468,350	1,383,879
Indirect Cost Recovery - Department Management	-44,141,234	-25,972,492	-27,218,103	-27,513,431
Public Information	802,053	990,480	1,023,938	1,034,924
Resource Management	11,650,666	12,077,326	12,420,693	12,301,089
Revenue Development	597,329	519,635	547,519	715,499
Total	4,558,916	3,027,408	2,617,837	3,692,353
Full-time Equivalents Total *	141.00	142.00	142.00	142.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Director's Office

Purpose Statement

The purpose of the Director's Office Program is to provide overall direction and guidance to accomplish the mission and goals of the department.

Program Summary

Reduce administration support by \$23,000.

Departmental technical adjustments include a shift of the Safety function to Resource Management and increase the budget by \$306,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$70,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$213,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Director's Office	2,480,191	2,725,816	2,818,584	3,031,877
Full-time Equivalents Total*	11.00	13.00	7.00	7.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Division Management

Purpose Statement

The purpose of the Division Management Program is to provide division leadership and unique transportation technical expertise to accomplish the division's goals and objectives in support of the department's mission.

Program Summary

Departmental technical adjustments, including an adjustment of the Street Use allocation in the Indirect Cost Pool, increase the budget by \$1.66 million.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$483,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.18 million.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Division Management	31,791,766	11,269,550	11,556,855	12,738,517
Full-time Equivalents Total*	42.00	42.00	42.00	42.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Human Resources

Purpose Statement

The purpose of the Human Resources Program is to provide employee support services, safety management, and other personnel expertise to the department and its employees.

Program Summary

Departmental technical adjustments reduce the budget by \$37,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$48,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$85,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Human Resources	1,378,145	1,417,092	1,468,350	1,383,879
Full-time Equivalents Total*	11.75	11.75	11.75	11.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Indirect Cost Recovery - Department Management

Purpose Statement

The purpose of the Indirect Cost Recovery - Department Management Program is to allocate departmental indirect costs to all transportation activities and capital projects and equitably recover funding from them to support departmental management and support services essential to the delivery of transportation services to the public.

Program Summary

Departmental technical adjustments, including an adjustment to the allocation of Street Use Costs in the Indirect Cost Pool, decrease the budget by \$1.29 million.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes increase the budget by \$993,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$295,000.

Expenditures	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Indirect Cost Recovery - Department Management	-44,141,234	-25,972,492	-27,218,103	-27,513,431

Department Management: Public Information

Purpose Statement

The purpose of the Public Information Program is to manage all community and media relations and outreach for the department, including all public information requests and inquiries from the City Council and other government agencies. Public Information also maintains the ROADS hotline and the SDOT web site for both citizens and department staff.

Program Summary

Departmental technical adjustments increase the budget by \$51,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$40,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$11,000.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Public Information	802,053	990,480	1,023,938	1,034,924
Full-time Equivalents Total*	8.00	8.00	8.00	8.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Resource Management

Purpose Statement

The purpose of the Resource Management Program is to provide the internal financial, accounting, information technology, and office space management support for all SDOT business activities.

Program Summary

Reduce indirect cost services by \$70,000 and abrogate 0.5 FTE Accounting Technician II to reflect a reduction in direct costs.

Reduce claims management costs by \$18,000.

Add 1.0 FTE Senior Management System Analyst to continue work previously done by a consultant.

Departmental technical adjustments include a shift of the Safety function from the Director's Office and increase the budget by \$301,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$332,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$120,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Resource Management	11,650,666	12,077,326	12,420,693	12,301,089
Full-time Equivalents Total*	61.50	61.50	67.50	68.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Department Management: Revenue Development

Purpose Statement

The purpose of the Revenue Development Program is to identify funding, grant and partnership opportunities for transportation projects and provide lead coordination for grant applications and reporting requirements.

Program Summary

Departmental technical adjustments include reallocation of work from Commuter Mobility to Revenue Development and increase the budget by \$185,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$17,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$168,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Revenue Development	597,329	519,635	547,519	715,499
Full-time Equivalents Total*	6.75	5.75	5.75	5.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Engineering Services Budget Control Level

Purpose Statement

The purpose of the Engineering Services Budget Control Level is to provide construction management for capital projects, engineering support for street vacations, the scoping of neighborhood projects, and other transportation activities requiring transportation engineering and project management expertise.

Summary

Reduce Major Projects administrative support by \$18,000 and street vacation support by \$66,000.

Abrogate 1.0 FTE Executive 2 and 1.0 FTE Senior Civil Engineer and reduce staff costs by \$41,000.

Increase the budget by \$150,000 to support streetlighting engineering costs.

Departmental technical adjustments include a reduction of reimbursable work and decrease the budget by \$90,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$54,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$118,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Engineering & Operations Support	3,256,450	2,322,615	2,411,333	2,293,442
Full-time Equivalents Total*	14.75	19.75	19.75	17.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Transportation

General Expense Budget Control Level

Purpose Statement

The purpose of the General Expense Budget Control Level is to account for certain City business expenses necessary to the overall effective and efficient delivery of transportation services. It equitably recovers funding from all transportation funding sources to pay for these indirect cost services. It also includes SDOT Judgment and Claims contributions and debt service payments made by SDOT.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
City Central Costs	8,528,231	9,451,862	9,873,093	8,846,481
Debt Service	7,319,385	13,462,524	15,771,711	17,829,663
Indirect Cost Recovery - General Expense	-8,371,099	-9,451,862	-9,873,093	-8,846,481
Judgment & Claims	2,505,800	2,952,611	2,952,611	2,952,611
Total	9,982,317	16,415,135	18,724,322	20,782,274

General Expense: City Central Costs

Purpose Statement

The purpose of the City Central Costs Program is to allocate the City's general services costs to SDOT in a way that benefits the delivery of transportation services to the public.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$1.03 million from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
City Central Costs	8,528,231	9,451,862	9,873,093	8,846,481

General Expense: Debt Service

Purpose Statement

The purpose of the Debt Service Program is to meet principal repayment and interest obligations on debt proceeds that are appropriated in SDOT's budget.

Program Summary

Departmental technical adjustments, due to an increase in bond issuance, increase the budget by \$2.06 million from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Debt Service	7,319,385	13,462,524	15,771,711	17,829,663

Transportation

General Expense: Indirect Cost Recovery - General Expense

Purpose Statement

The purpose of the Indirect Cost Recovery - General Expense Program is to equitably recover funding from all transportation activities and capital projects to pay for allocated indirect costs for city services that are essential to the delivery of transportation services to the public.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes increase the budget by \$1.03 million from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Indirect Cost Recovery - General Expense	-8,371,099	-9,451,862	-9,873,093	-8,846,481

General Expense: Judgment & Claims

Purpose Statement

The purpose of the Judgment & Claims Program is to represent SDOT's annual contribution to the City's centralized self-insurance pool from which court judgments and claims against the City are paid.

Program Summary

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Judgment & Claims	2,505,800	2,952,611	2,952,611	2,952,611

Transportation

Major Maintenance/Replacement Budget Control Level

Purpose Statement

The purpose of the Major Maintenance/Replacement Budget Control Level is to provide maintenance and replacement of roads, trails, bike paths, bridges, and structures.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Bridges & Structures	10,896,154	17,370,195	46,556,999	54,650,000
Landslide Mitigation	1,141,998	400,000	400,000	400,000
Roads	25,663,904	39,136,000	24,781,001	23,549,000
Sidewalk Maintenance	1,866,090	1,991,834	2,074,089	2,074,000
Trails and Bike Paths	3,785,688	3,993,207	3,917,028	4,174,000
Urban Forestry	38,513	0	0	0
Total	43,392,346	62,891,237	77,729,118	84,847,001
Full-time Equivalents Total *	37.50	59.00	59.00	59.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Bridges & Structures

Purpose Statement

The purpose of the Bridges & Structures Program is to provide for safe and efficient use of the City's bridges and structures to all residents of Seattle and adjacent regions to ensure movement of people, goods and services throughout the city.

Program Summary

In 2010, the following projects are funded: South Park Bridge, Bridge Load Rating, Retaining Wall Repair and Restoration, Hazard Mitigation Program - Areaways, Bridge Painting Program, Bridge Seismic Retrofit Phase II, and Bridge Rehabilitation and Replacement.

Reduce the Bridge Painting Program by \$235,000 to reflect a reduction in costs for the University Bridge painting project.

Reduce the Hazard Mitigation Program - Areaways by \$40,000 and the Retaining Wall Repair and Restoration program by \$225,000.

Consolidation of the Pedestrian Master Plan Implementation project shifts \$422,000 to the Sidewalks & Pedestrian Facilities program.

Departmental technical adjustments, due to adjustments in project schedules and cash-flow requirements, increase the budget by \$9.12 million.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$107,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$8.09 million.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Bridges & Structures	10,896,154	17,370,195	46,556,999	54,650,000
Full-time Equivalents Total*	9.25	21.50	21.50	21.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Landslide Mitigation

Purpose Statement

The purpose of the Landslide Mitigation Program is to proactively identify and address potential areas of landslide concerns that affect the right-of-way.

Program Summary

In 2010, this program funds the Hazard Mitigation Program - Landslide Mitigation Projects.

Departmental technical adjustments, due to adjustments in project schedules and cash-flow requirements, increase the budget by \$5,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$5,000 from the 2010 Endorsed Budget to the 2010 Proposed Budget.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Landslide Mitigation	1,141,998	400,000	400,000	400,000
Full-time Equivalents Total*	1.50	2.00	2.00	2.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Roads

Purpose Statement

The purpose of the Roads Program is to provide for the safe and efficient use of the city's roadways to all residents of Seattle and adjacent regions to ensure movement of people, goods, and services throughout the City.

Program Summary

In 2010, the following projects are funded: Non-Arterial Asphalt Street Resurfacing, Non-Arterial Concrete Rehabilitation, Arterial Major Maintenance, and Arterial Asphalt and Concrete Program.

Reduce funding for the Arterial Asphalt and Concrete Program by \$692,000 and the Arterial Major Maintenance program by \$370,000.

Departmental technical adjustments reduce the budget by \$36,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes reduce the budget by \$134,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.23 million.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Roads	25,663,904	39,136,000	24,781,001	23,549,000
Full-time Equivalents Total*	17.25	18.50	18.50	18.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Sidewalk Maintenance

Purpose Statement

The purpose of the Sidewalk Maintenance Program is to maintain and provide safe and efficient use of the city's sidewalks to all residents of Seattle and adjacent regions to ensure movement of people, goods, and services throughout the city.

Program Summary

In 2010, this program funds the Sidewalk Safety Repair project.

Departmental technical adjustments increase the budget by \$55,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$55,000 from the 2010 Endorsed Budget to the 2010 Endorsed Budget.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Sidewalk Maintenance	1,866,090	1,991,834	2,074,089	2,074,000
Full-time Equivalents Total*	7.25	6.50	6.50	6.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Trails and Bike Paths

Purpose Statement

The purpose of the Trails and Bike Paths Program is to maintain and provide safe and efficient use of the City's trails and bike paths to all residents of Seattle and adjacent regions to ensure movement of people, goods, and services throughout the city.

Program Summary

In 2010, the Bike Spot Safety Improvements Project and the Urban Trail and Bikeways Spot Improvements project are consolidated within the Bike Master Plan Implementation project and the Bicycle Master Plan implementation project is increased by \$500,000.

Departmental technical adjustments, including a reduction in debt service costs and transfer of funding to specific trail projects, decrease the budget by \$199,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$43,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$257,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Trails and Bike Paths	3,785,688	3,993,207	3,917,028	4,174,000
Full-time Equivalents Total*	2.25	10.50	10.50	10.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Maintenance/Replacement: Urban Forestry

Purpose Statement

The purpose of the Urban Forestry Program is to maintain the City's trees and landscaping, keeping the urban forest healthy and safe for all residents of Seattle and adjacent regions.

Program Summary

There are no substantive changes from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Urban Forestry	38,513	0	0	0

Transportation

Major Projects Budget Control Level

Purpose Statement

The purpose of the Major Projects Budget Control Level is to design, manage and construct improvements to the transportation infrastructure for the benefit of the traveling public including freight, transit, other public agencies, pedestrians, bicyclists, and motorists.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Alaskan Way Viaduct and Seawall Replacement	5,564,504	5,764,999	8,342,000	14,398,908
First Hill Streetcar	0	0	0	3,080,000
Magnolia Bridge Replacement	1,154,452	0	0	0
Mercer Corridor	5,991,038	82,449,999	39,100,000	22,564,000
Mercer West	0	0	0	9,290,000
Spokane Street Viaduct	7,889,441	32,839,944	59,768,222	25,769,222
SR-520	205,307	138,000	153,000	75,000
Total	20,804,743	121,192,943	107,363,222	75,177,130
Full-time Equivalents Total *	41.75	35.75	35.75	34.75

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Projects: Alaskan Way Viaduct and Seawall Replacement

Purpose Statement

The purpose of the Alaskan Way Viaduct and Seawall Replacement Program is to fund the City's involvement in the replacement of the seismically-vulnerable viaduct and seawall. The Alaskan Way Viaduct is part of State Route 99, which carries one-quarter of the north-south traffic through downtown Seattle and is a major truck route serving the City's industrial areas.

Program Summary

Abrogate 1.0 FTE Strategic Advisor 1.

Adjustments to project scope and schedule increase the budget by \$6.06 million for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$6.06 million.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Alaskan Way Viaduct and Seawall Replacement	5,564,504	5,764,999	8,342,000	14,398,908
Full-time Equivalents Total*	23.25	20.50	20.50	19.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Transportation

Major Projects: First Hill Streetcar

Purpose Statement

This program supports the First Hill Streetcar project, which connects First Hill employment centers to the regional Link light rail system, including but not limited to the International District/Chinatown Station and Capitol Hill Station at Broadway and John Street.

Program Summary

This budget is increased by \$3.08 million to support project design costs from the 2010 Endorsed Budget to the 2010 Proposed Budget

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
First Hill Streetcar	0	0	0	3,080,000

Major Projects: Magnolia Bridge Replacement

Purpose Statement

The purpose of the Magnolia Bridge Replacement Program is to evaluate possible locations and bridge types for the replacement of the Magnolia Bridge, and to ultimately replace the bridge, which was damaged by a landslide in 1997 and the Nisqually earthquake in 2001.

Program Summary

There are no substantive changes from the 2010 Endorsed budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Magnolia Bridge Replacement	1,154,452	0	0	0
Full-time Equivalents Total*	2.00	0.00	0.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Projects: Mercer Corridor

Purpose Statement

The purpose of the Mercer Corridor Program is to use existing street capacity along the Mercer Corridor and South Lake Union more efficiently and enhance all modes of travel, including pedestrian mobility.

Program Summary

Adjustments to project schedule decrease the budget by \$16.54 million from the 2010 Endorsed Budget to the 2010 Proposed Budget.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Mercer Corridor	5,991,038	82,449,999	39,100,000	22,564,000
Full-time Equivalents Total*	6.00	8.25	8.25	8.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Projects: Mercer West

Purpose Statement

The purpose of the Mercer West Program is to use existing street capacity along the west portion of Mercer Street more efficiently and enhance all modes of travel, including pedestrian mobility, and provide an east/west connection between I-5, SR99, and Elliott Ave W.

Program Summary

The Mercer Corridor Project West Phase is added, increasing the budget by \$9.29 million from the 2010 Endorsed Budget to the 2010 Proposed Budget.

The 2010 Proposed Budget includes a proviso for this project.

Expenditures	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Mercer West	0	0	0	9,290,000

Major Projects: Spokane Street Viaduct

Purpose Statement

The purpose of the Spokane Street Viaduct Program is to improve the safety of the Spokane Street Viaduct by building a new structure parallel and connected to the existing one and widening the existing viaduct.

Program Summary

Adjustments to project schedule decrease the budget by \$34 million from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Spokane Street Viaduct	7,889,441	32,839,944	59,768,222	25,769,222
Full-time Equivalents Total*	8.25	6.50	6.50	6.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Major Projects: SR-520

Purpose Statement

The purpose of the SR-520 Program is to provide policy, planning and technical analysis support and to act as the City's representative in a multi-agency group working on the replacement of the SR-520 bridge.

Program Summary

Funding for this project is reduced by \$78,000 from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
SR-520	205,307	138,000	153,000	75,000
Full-time Equivalents Total*	2.25	0.50	0.50	0.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Transportation

Mobility-Capital Budget Control Level

Purpose Statement

The purpose of the Mobility-Capital Budget Control Level is to help maximize the movement of traffic throughout the City by enhancing all modes of transportation including corridor and intersection improvements, transit and HOV improvements and sidewalk and pedestrian facilities.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Corridor & Intersection Improvements	8,024,282	6,160,032	7,127,976	5,769,000
Freight Mobility	945,111	416,212	1,370,864	724,000
Intelligent Transportation System	6,041,413	16,714,004	1,950,000	910,000
Neighborhood Enhancements	7,404,644	5,826,957	4,982,986	5,576,000
New Trails and Bike Paths	3,045,342	6,320,961	6,733,000	6,875,000
Sidewalks & Pedestrian Facilities	4,414,990	3,524,005	3,615,240	4,948,000
Transit & HOV	7,323,601	8,577,897	12,635,507	12,533,000
Total	37,199,382	47,540,070	38,415,573	37,335,000
Full-time Equivalents Total *	74.50	59.00	59.00	58.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Corridor & Intersection Improvements

Purpose Statement

The purpose of the Corridor & Intersection Improvements Program is to analyze and make improvements to corridors and intersections to move traffic more efficiently. Examples of projects include signal timing, left turn signals, and street improvements.

Program Summary

In 2010, projects funded include: 14th Ave. S Street Improvements, Greenwood Avenue N Street Improvements, Collision Evaluation Program, Left Turn Signals, New Traffic Signals, Terry Avenue North Street Improvements, and Transit Corridor Projects.

Abrogate 1.0 FTE Signal Electrician V and reduce the New Traffic Signals project by \$224,000.

Departmental technical adjustments, that include reductions in the SDOT Comprehensive Drainage Plan and "to be determined" funding, decrease the budget by \$1.10 million.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes reduce the budget by \$40,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.36 million.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Corridor & Intersection Improvements	8,024,282	6,160,032	7,127,976	5,769,000
Full-time Equivalents Total*	15.25	12.75	12.75	11.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Freight Mobility Purpose Statement

The purpose of the Freight Mobility Program is to help move freight throughout the city in a safe and efficient manner.

Program Summary

In 2010, projects funded include SR-519 Phase II and Duwamish Truck Mobility Improvement Program.

Departmental technical adjustments include reduction in "to be determined" funding and decrease the budget by \$633,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$14,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$647,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Freight Mobility	945,111	416,212	1,370,864	724,000
Full-time Equivalents Total*	2.75	1.75	1.75	1.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Intelligent Transportation System

Purpose Statement

The purpose of the Intelligent Transportation System (ITS) Program is to fund projects identified in the City's ITS Strategic Plan and ITS Master Plan. Examples of projects include implementation of transit signal priority strategies; installation of closed-circuit television (CCTV) cameras to monitor traffic in key corridors; and development of parking guidance, traveler information, and real-time traffic control systems.

Program Summary

In 2010, projects funded include: Alaskan Way Viaduct Intelligent Transportation System, Intelligent Transportation Systems (ITS) Plan Implementation, 15th Ave W/Elliott Ave W Street Improvements, and Duwamish Intelligent Transportation Systems (ITS).

Departmental technical adjustments, to adjustments in scope, funding sources and schedule, decrease the budget by \$1.04 million.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$4,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.04 million.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Intelligent Transportation System	6,041,413	16,714,004	1,950,000	910,000
Full-time Equivalents Total*	4.25	12.50	12.50	12.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Neighborhood Enhancements

Purpose Statement

The purpose of the Neighborhood Enhancements Program is to make safe and convenient neighborhoods by improving sidewalks, traffic circles, streetscape designs, and the installation of pay stations.

Program Summary

In 2010, projects funded include: Linden Avenue North Complete Streets, Neighborhood Traffic Control Program, Pay Stations, and NSF/CRS Neighborhood Program.

Decrease the budget by \$165,000 to reflect the adjusted schedule for the Linden Avenue N Complete Streets project.

Increase the New Parking Stations project by \$2.03 million to convert existing parking meters into parking stations and install new parking stations in specified areas.

Departmental technical adjustments include adjustments to Pay Station costs and decrease the budget by \$1.23 million.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$40,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$593,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Neighborhood Enhancements	7,404,644	5,826,957	4,982,986	5,576,000
Full-time Equivalents Total*	12.75	11.00	11.00	11.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: New Trails and Bike Paths

Purpose Statement

The purpose of the New Trails and Bike Paths Program is to construct new trails and bike paths that connect with existing facilities to let users transverse the city on a dedicated network of trails and paths.

Program Summary

In 2010, projects funded include: Cheshiahud Lake Union Trail Project, Chief Sealth Trail, Duwamish Bikeway, Mountains to Sound Greenway Trail, Lake Union Ship Canal Trail, West Duwamish Trail, and Burke-Gilman Trail Extension.

Departmental technical adjustments increase the budget by \$161,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$19,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$142,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
New Trails and Bike Paths	3,045,342	6,320,961	6,733,000	6,875,000
Full-time Equivalents Total*	7.75	8.25	8.25	8.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Sidewalks & Pedestrian Facilities

Purpose Statement

The purpose of the Sidewalk & Pedestrian Facilities Program is to install new facilities that help pedestrians move safely along the City's sidewalks by installing or replacing sidewalks, modifying existing sidewalks for elderly and handicapped accessibility, and increasing pedestrian lighting.

Program Summary

In 2010, funded projects include S Henderson Street Improvements and Pedestrian Master Plan Implementation. ADA Spot Improvements, Pedestrian Lighting - Capital Costs, Sidewalk Development Program and Stairway Rehabilitation Program are consolidated into the Pedestrian Master Plan Implementation project.

Consolidation of the Pedestrian Master Plan Implementation and an increase in CRS funding of \$856,000 increase the budget by \$1.08 million.

Departmental technical adjustments increase the budget by \$290,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$35,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.33 million.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Sidewalks & Pedestrian Facilities	4,414,990	3,524,005	3,615,240	4,948,000
Full-time Equivalents Total*	11.25	6.75	6.75	6.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Capital: Transit & HOV Purpose Statement

The purpose of the Transit & HOV Program is to move more people in less time throughout the city.

Program Summary

In 2010, projects funded include: Aurora Avenue North at North 115th Street Pedestrian Improvements, Sound Transit Construction Services, Sound Transit - University Link, Center City Access Strategy Program, and King Street Station Multimodal Terminal.

Departmental technical adjustments decrease the budget by \$84,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$19,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$103,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Transit & HOV	7,323,601	8,577,897	12,635,507	12,533,000
Full-time Equivalents Total*	20.50	6.00	6.00	6.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Transportation

Mobility-Operations Budget Control Level

Purpose Statement

The purpose of the Mobility-Operations Budget Control level is to promote the safe and efficient operation of all transportation modes in the City of Seattle. This includes managing the parking, pedestrian, and bicycle infrastructure; implementing neighborhood plans; encouraging alternative modes of transportation; and maintaining and improving signals and the non-electrical transportation management infrastructure.

Program Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Commuter Mobility	10,631,417	10,940,490	11,197,496	10,981,920
Neighborhoods	4,801,427	4,043,084	4,206,701	4,118,685
Parking	6,328,111	7,313,194	6,737,318	6,847,320
Signs & Markings	4,415,794	4,894,584	5,066,527	4,589,248
Traffic Signals	8,422,368	8,615,509	8,944,564	8,755,626
Total	34,599,117	35,806,862	36,152,606	35,292,799
Full-time Equivalents Total *	170.75	172.75	174.75	169.75

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Operations: Commuter Mobility

Purpose Statement

The purpose of the Commuter Mobility Program is to provide a variety of services, including enforcement of City commercial vehicle limits, transit coordination, and planning, to increase mobility and transportation options to the citizens of Seattle.

Program Summary

Reduce the budget by \$390,000 to remove the City employee transit subsidy, which will now be implemented through a new subfund of the General Fund.

Reduce Transit Capital support by \$76,000, Mobility Management support by \$94,000, paid parking installation management by \$135,000, Traffic Management Data and Records support by \$62,000, corridor signing and rechannelization funding by \$308,000, and Transportation Demand Management funding by \$168,000.

Abrogate 0.5 FTE Senior Transportation Planner and reduce commuter mobility support, overtime, and professional services by \$89,000.

Reduce 1.0 FTE Civil Engineering Specialist Assistant III to 0.5 FTE, abrogate 1.0 FTE Associate Transportation Planner, and reduce the Community Parking Program funding by \$272,000.

Abrogate 1.0 FTE Associate Transportation Planner, 1.0 FTE Strategic Advisor 2, and reduce 1.0 FTE Senior Transportation Planner to 0.5 FTE.

Departmental technical adjustments which include an increase in South Lake Union mitigation fees, funding shifts among projects, and reduction of the Center City Construction Coordination Tool project, increase the budget by \$1.56 million.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$183,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$216,000.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Commuter Mobility	10,631,417	10,940,490	11,197,496	10,981,920
Full-time Equivalents Total*	49.50	50.50	52.50	48.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Operations: Neighborhoods

Purpose Statement

The purpose of the Neighborhoods Program is to plan and forecast the needs of specific neighborhoods including neighborhood and corridor planning, development of the coordinated transportation plans, traffic control spot improvements, and travel forecasting. The program also constructs minor improvements in neighborhoods based on these assessments.

Program Summary

The 2010 Proposed Budget continues the City's commitment to working with neighbors to revise Neighborhood Plans to reflect the changes and opportunities presented by major transportation investments, including Light Rail. In 2010, the City will use SDOT resources to follow through on the three neighborhood plan updates that are underway in Southeast Seattle in station areas along the Sound Transit Light Rail route. In addition, 2010 resources will support focused planning for three new station areas. City staff will work with neighbors to amend Neighborhood Plans given Sound Transit's investment in Light Rail, with a focus on the areas within a quarter mile radius of the station and on transportation and land use elements of the Neighborhood Plans. With contributions from community organizations, non-profits, or the private sector, the City would expand the scope of the project to include a larger radius and more plan elements.

Departmental technical adjustments increase the budget by \$3,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$91,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$88,000.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Neighborhoods	4,801,427	4,043,084	4,206,701	4,118,685
Full-time Equivalents Total*	13.50	14.50	14.50	14.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Operations: Parking Purpose Statement

The purpose of the Parking Program is to manage the City's parking resources, maintain and operate pay stations and parking meters for on-street parking, and develop and manage the City's carpool program and Residential Parking Zones for neighborhoods.

Program Summary

Increase the budget by \$172,000 to convert parking meters to pay stations and \$19,000 for car sharing programs.

Departmental technical adjustments increase the budget by \$22,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$102,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$110,000.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Parking	6,328,111	7,313,194	6,737,318	6,847,320
Full-time Equivalents Total*	31.75	31.75	31.75	31.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Operations: Signs & Markings Purpose Statement

The purpose of the Signs & Markings Program is to design, fabricate, and install signage, as well as provide pavement, curb, and crosswalk markings to facilitate the safe movement of vehicles, pedestrians, and bicyclists throughout the city.

Program Summary

Reduce the budget by \$9,000 to reflect a reduction in fleet costs.

Departmental technical adjustments include a reduction in reimbursable work and decrease the budget by \$345,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$123,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$477,000.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Signs & Markings	4,415,794	4,894,584	5,066,527	4,589,248
Full-time Equivalents Total*	28.75	28.75	28.75	28.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Mobility-Operations: Traffic Signals

Purpose Statement

The purpose of the Traffic Signals Program is to operate the Traffic Management Center that monitors traffic movement within the City and to maintain and improve signals and other electrical transportation management infrastructure.

Program Summary

Reduce the budget by \$4,000 to reflect a reduction in fleet expenditures.

Reduce traffic signal maintenance funding by \$150,000 and abrogate 0.5 FTE Signal Electrician V.

Reduce traffic signal replacement funding by \$47,000 and signal major maintenance support by \$50,000.

Departmental technical adjustments due to anticipated demand in reimbursable work increase the budget by \$323,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$261,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$189,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Traffic Signals	8,422,368	8,615,509	8,944,564	8,755,626
Full-time Equivalents Total*	47.25	47.25	47.25	46.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

ROW Management Budget Control Level

Purpose Statement

The purpose of the Right-of-Way (ROW) Management Budget Control Level is to ensure that projects throughout the city meet code specifications for uses of the right-of-way and to provide plan review, utility permit and street use permit issuance, and utility inspection and mapping services.

Summary

Abrogate 1.0 FTE Associate Civil Engineering Specialist, 1.0 FTE Assistant Civil Engineering Specialist I, and 1.0 FTE Civil Engineering Specialist III and reduce the budget by \$207,000 to reflect a reduction in inspection requirements.

Departmental technical adjustments decrease the budget by \$13,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$318,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$537,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Street Use Permitting & Enforcement	12,024,698	11,727,829	11,877,676	11,340,223
Full-time Equivalents Total*	65.50	71.50	71.50	68.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance Budget Control Level

Purpose Statement

The purpose of the Street Maintenance Budget Control Level is to maintain Seattle's roadways and sidewalks. Repair and maintenance of the right-of-way promotes safety, enhances mobility, and protects the environment. Through planned maintenance, cleaning, and spot repairs of streets, alleys, pathways, and stairways, Street Maintenance improves the quality of life and business climate in the city.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Emergency Response	1,882,286	635,446	658,525	654,040
Operations Support	3,897,118	4,580,218	4,766,391	4,487,948
Pavement Management	171,763	262,281	324,927	319,697
Street Cleaning	4,007,867	4,015,130	4,162,464	4,057,093
Street Repair	15,415,118	19,038,466	19,666,048	18,956,617
Total	25,374,152	28,531,542	29,578,355	28,475,395
Full-time Equivalents Total *	142.00	148.00	149.00	149.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance: Emergency Response

Purpose Statement

The purpose of the Emergency Response Program is to respond to safety and mobility issues such as pavement collapses, severe weather such as ice and snow storms, landslides, and other emergencies to make the right-of-way safe for moving people and goods. This program proactively addresses landslide hazards to keep the right-of-way open and safe.

Program Summary

Increase the budget by \$10,000 for ongoing costs associated with technology upgrades to emergency services.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$14,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$4,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Emergency Response	1,882,286	635,446	658,525	654,040
Full-time Equivalents Total*	2.25	2.25	2.25	2.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance: Operations Support

Purpose Statement

The purpose of the Operations Support Program is to provide essential operating support services necessary for the daily operation of SDOT's equipment and field workers dispatched from three field locations in support of street maintenance activities. These functions include warehousing, bulk material supply and management, tool cleaning and repair, equipment maintenance and repair, project accounting and technical support, and crew supervision.

Program Summary

Departmental technical adjustments, due to an anticipated decrease in reimbursable work, decrease the budget by \$141,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$137,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$278,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Operations Support	3,897,118	4,580,218	4,766,391	4,487,948
Full-time Equivalents Total*	34.25	34.25	35.25	35.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance: Pavement Management

Purpose Statement

The purpose of the Pavement Management Program is to assess the condition of asphalt and concrete pavements and establish citywide paving priorities for annual resurfacing and repair programs.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$5,000 from the 2010 Endorsed Budget to the 2010 Proposed Budget.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Pavement Management	171,763	262,281	324,927	319,697
Full-time Equivalents Total*	1.25	1.25	1.25	1.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance: Street Cleaning

Purpose Statement

The purpose of the Street Cleaning Program is to keep Seattle's streets, improved alleys, stairways, and pathways clean, safe, and environmentally friendly by conducting sweeping, hand-cleaning, flushing, and mowing on a regular schedule.

Program Summary

Increase the budget by \$25,000 for Fortson Square cleaning and maintenance.

Departmental technical adjustments decrease the budget by \$3,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$128,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$105,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Street Cleaning	4,007,867	4,015,130	4,162,464	4,057,093
Full-time Equivalents Total*	22.25	22.25	22.25	22.25

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Street Maintenance: Street Repair

Purpose Statement

The purpose of the Street Repair Program is to preserve and maintain all streets and adjacent areas such as sidewalks and road shoulders by making spot repairs and conducting annual major maintenance paving and rehabilitation programs.

Program Summary

Increase the budget by \$417,000 for reimbursable temporary asphalt covering work through a service agreement with SPU.

Reduce chip seal operations by \$450,000.

Departmental technical adjustments include an anticipated decrease in reimbursable work and decrease the budget by \$59,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$618,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$709,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Street Repair	15,415,118	19,038,466	19,666,048	18,956,617
Full-time Equivalents Total*	82.00	88.00	88.00	88.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Urban Forestry Budget Control Level

Purpose Statement

The purpose of the Urban Forestry Budget Control Level is to administer, maintain, protect, and expand the City's urban landscape in the street right-of-way through the maintenance and planting of new trees and landscaping to enhance the environment and aesthetics of the city. The Urban Forestry BCL maintains city-owned trees to improve the safety of the right-of-way for Seattle's residents and visitors.

Program Expenditures

	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Arborist Services	1,660,029	1,179,211	1,222,395	826,604
Tree & Landscape Maintenance	2,062,597	3,178,671	3,302,073	3,565,230
Total	3,722,626	4,357,881	4,524,468	4,391,834
Full-time Equivalents Total *	30.75	31.25	31.25	31.25

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Urban Forestry: Arborist Services

Purpose Statement

The purpose of the Arborist Services Program is to maintain, protect, and preserve city street trees and to regulate privately-owned trees in the right-of-way by developing plans, policies, and procedures to govern and improve the care and quality of street trees.

Program Summary

Departmental technical adjustments include a shift in work to Tree & Landscape Maintenance and decrease the budget by \$360,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$36,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$396,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Arborist Services	1,660,029	1,179,211	1,222,395	826,604
Full-time Equivalents Total*	8.75	8.75	8.75	8.75

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Urban Forestry: Tree & Landscape Maintenance Purpose Statement

The purpose of the Tree & Landscape Maintenance Program is to provide planning, design, construction, and construction inspection services for the landscape elements of transportation capital projects, as well as guidance to developers on the preservation of city street trees and landscaped sites during construction of their projects.

Program Summary

Departmental technical adjustments include a shift of work from Arborist Services and increase the budget by \$346,000.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$83,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$263,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Tree & Landscape Maintenance	2,062,597	3,178,671	3,302,073	3,565,230
Full-time Equivalents Total*	22.00	22.50	22.50	22.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Transportation

2010 Estimated Revenues for the Transportation Operating Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
411100	BTG-Property Tax Levy	37,516,661	38,313,000	39,109,000	39,149,000
416310	BTG-Commercial Parking Tax	12,617,620	17,874,000	21,347,000	21,840,010
418800	BTG-Employee Hours Tax	4,652,407	4,734,900	5,083,200	0
422490	Other Street Use & Curb Permit	9,550,153	6,789,486	6,949,204	7,095,637
422990	Other Non-Business Licenses / PE	485,318	742,271	655,165	574,591
436088	Mtr Veh Fuel Tx - St Improvement	13,316,147	13,374,122	13,613,898	13,422,635
441930	Private Reimbursements	0	13,000,000	6,000,000	1,705,000
442490	Other Protective Inspection Fees	1,104,525	924,254	944,735	968,716
444100	Street Maintenance and Repair Ch	460,514	808,182	830,003	934,079
444900	Other Charges Transportation	11,778,720	12,663,906	16,746,004	24,588,602
461110	Investment Earnings on Residual Cash Balances	149,857	1,032,000	1,000,000	105,000
462500	LT Space/Facilities Leases	67,813	0	0	0
469990	Other Miscellaneous Revenues	(611,115)	0	0	0
471010	Federal Grants	16,666,580	21,856,668	17,119,784	22,803,000
474010	State Grants	3,607,469	45,597,775	25,729,269	5,533,400
477010	Interlocal Grants	688,830	250,000	0	810,000
481100	G.O. Bond Proceeds	0	0	105,313,883	0
543210	IF Architect/Engr Svcs	0	2,300,000	2,300,000	346,000
544900	IF Other Charges -Trans	12,848,597	12,583,689	12,922,810	12,176,407
577010	IF Capital Contr & Grants	0	7,802,000	100,000	2,036,913
587001	BTG-Charter/General Subfund Offset	0	526,128	564,775	0
587001	General Subfund Transfer-In	48,945,587	41,760,449	43,715,069	39,141,232
587102	Oper Tr IN-FR Park Department	220,930	0	0	0
587116	Cumulative Reserve Subfund Transfer-In	13,256,181	7,563,574	7,082,000	7,656,000
587118	Emergency Subfund Transfer-In	925,989	0	0	0
587310	2005 LTGO Transfer-In	345,112	0	0	0
587316	Transp Bond Fund Transfer-In	1,869	0	0	0
587331	Park Renov/Impro Transfer-In	257,784	0	0	0
587338	Op Transfer In - Park Levy Funds	321,832	1,551,000	0	3,549,000
587339	Denny Triangle Transfer-In	295,660	0	0	0
587348	2003 LTGO Alaskan Transfer-In	16,126	0	0	0
587349	2006 LTGO Transfer-In	1,435,958	0	0	0
587351	2007 LTGO Transfer-In	6,602,633	3,717,000	0	0
587352	2008 LTGO Transfer-In	13,972,936	43,536,000	0	0
587353	2009 LTGO Transfer-In	0	30,111,440	4,312,882	22,545,000
587354	2010 LTGO Transfer-In	0	0	0	74,637,000
587410	SCL Fund Transfer-In	0	5,615,000	5,510,000	330,000
587624	General Trust Fund Transfer-In	74,594	0	0	0
587900	Other Funds Transfer-In	0	415,000	768,000	0
Total Revenues		211,573,285	335,441,844	337,716,681	301,947,222
379100	Use of (Contribution to) Cash	(10,613,185)	5,345,335	(1,053,437)	8,961,741
Total Resources		200,960,100	340,787,179	336,663,244	310,908,963

Transportation

Transportation Operating Fund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	23,277,129	25,531,046	31,784,015	20,185,711	24,520,423
Accounting and Technical Adjustments	(2,106,300)	0	0	0	0
Plus: Actual and Estimated Revenue	211,573,285	335,441,844	334,527,537	337,716,681	301,947,222
Less: Actual and Budgeted Expenditures	200,960,100	340,787,179	341,791,129	336,663,244	310,908,963
Ending Fund Balance	31,784,015	20,185,711	24,520,423	21,239,148	15,558,682
Continuing Appropriations	33,542,181	16,000,000	25,000,000	16,000,000	30,000,000
Total Reserves	33,542,181	16,000,000	25,000,000	16,000,000	30,000,000
Ending Unreserved Fund Balance	(1,758,166)	4,185,711	(479,577)	5,239,148	(14,441,318)

Note: Through interfund loans from the City's Cash Pool, the Transportation Operating Fund is authorized to carry a negative balance of approximately \$17.5 million by Ordinances 122641 and 122603.

Capital Improvement Program Highlights

The Seattle Department of Transportation (SDOT) is responsible for maintaining, upgrading, and monitoring the use of the City's system of streets, bridges, retaining walls, seawalls, bicycle and pedestrian facilities, and traffic control devices. SDOT's Capital Improvement Program (CIP) outlines the Department's plan for repairing, improving, and adding to this extensive infrastructure. The CIP is financed from a variety of revenue sources that include the City's General and Cumulative Reserve Subfunds, state gas tax revenues, state and federal grants, Public Works Trust Fund loans, partnerships with private organizations and other public agencies, and bond proceeds.

The 2010-2015 Proposed CIP includes key infrastructure work such as support for the Alaskan Way Viaduct and Seawall Replacement Project, construction of the "missing link" of the Burke-Gilman Trail, a phase of Linden Avenue N Complete Streets, continued work on the Spokane Street Viaduct and the Mercer Corridor Project, major bridge rehabilitation and retrofit projects, continued major maintenance and paving of the City's arterial and non-arterial streets, and pedestrian and bicycle infrastructure investments.

Most capital appropriations for SDOT are included within the Budget Control Level (BCL) appropriations displayed at the start of this chapter. These appropriations are funded by a variety of revenue sources, most of which do not require separate authority to be transferred to the Transportation Operating Fund (TOF). Revenue sources which do require separate authority to transfer to the TOF include the Cumulative Reserve Subfund (CRS) and Limited Tax General Obligation Bond (LTGO) proceeds.

Table 1 provides an informational display of transfers of LTGO bond proceeds to the TOF and the projects to which these proceeds will be allocated. Authority to transfer these funds to the TOF is provided by the various LTGO bond ordinances or other legislation.

CRS appropriations authorized for specific programs are listed in the CRS section of the Proposed Budget. (See the informational Table 2, "2010-2015 Proposed SDOT Cumulative Reserve Subfund Program Detail" for a list of the specific CRS-funded projects by program). The Debt Service Program requires a separate appropriation outside of SDOT BCLs. Funding for debt service from the CRS is not included within the SDOT BCLs and is also appropriated in the CRS section of the Budget.

Table 3, entitled "Capital Improvement Budget Control Level Outlay," shows that portion of the various SDOT appropriations that represent the Department's CIP outlays. Consistent with RCW 35.32A.080, if any portion of these outlays remains unexpended or unencumbered at the close of the fiscal year, that portion shall be held available for the following year, except if abandoned by the City Council by ordinance. A detailed list of all programs and projects in SDOT's CIP can be found in the 2010-2015 Proposed Capital Improvement Program document.

Transportation

Table 1: Bond Transfers to the Transportation Operating Fund – Information Only

	2010 Endorsed	2010 Proposed
Alaskan Way Viaduct & Seawall Replacement: TC366050		
2010 Multipurpose LTGO Bond	5,584,000	10,565,000
Subtotal	5,584,000	10,565,000
Bridge Rehabilitation and Replacement: TC366850		
2009 Multipurpose LTGO Bond	3,000,000	3,000,000
2010 Multipurpose LTGO Bond	27,756,000	30,464,000
Subtotal	30,756,000	33,464,000
Bridge Seismic Retrofit Phase II: TC365810		
2010 Multipurpose LTGO Bond	7,394,000	12,164,000
Burke-Gilman Trail Extension: TC364830		
2009 Multipurpose LTGO Bond	3,913,000	163,000
King Street Station Multimodal Terminal: TC366810		
2009 Multipurpose LTGO Bond	400,000	400,000
2010 Multipurpose LTGO Bond	528,000	531,000
Subtotal	928,000	931,000
Mercer Corridor Project: TC365500		
2010 Multipurpose LTGO Bond	6,100,000	3,100,000
Subtotal	6,100,000	3,100,000
Mercer Corridor Project West Phase: TC367110		
2010 Multipurpose LTGO Bond	0	9,000,000
Subtotal	0	9,000,000
Pay Stations: TC366350		
2010 Multipurpose LTGO Bond	2,143,000	2,026,000
Spokane Street Viaduct: TC364800		
2009 Multipurpose LTGO Bond	14,855,000	18,982,000
2010 Multipurpose LTGO Bond	37,953,000	6,787,000
Subtotal	52,808,000	25,769,000
Total Bond Proceeds	109,626,000	97,182,000

Transportation

Table 2: 2010 Proposed SDOT Cumulative Reserve Subfund Program Detail

Information Only (\$1,000s)

Program/Project	Project ID	Sub-Account	2010 Endorsed	2010 Proposed
Bridges & Structures (19001A)			2,765	2,500
Bridge Painting Program	TC324900	REET II	2,000	2,000
Hazard Mitigation Program - Areaways	TC365480	REET II	328	288
Retaining Wall Repair and Restoration	TC365890	REET II	437	212
Corridor & Intersection Improvements (19003A)			700	700
Terry Avenue North Street Improvements	TC367030	Street Vac.	700	700
Debt Service (18002E)			2,765	2,155
Alaskan Way Viaduct & Seawall Replacement - debt svc	TC320060	REET II	1,260	1,071
Bridge Way North and Fremont Circulation - debt svc	TC320060	REET II	281	281
Fremont Bridge Approaches - debt svc	TC320060	REET II	110	110
Mercer Corridor - debt svc	TC320060	REET II	469	49
SR-519 - debt svc	TC320060	REET II	645	645
Landslide Mitigation (19001B)			200	200
Hazard Mitigation Program - Landslide Mitigation Proj.	TC365510	REET II	200	200
Neighborhood Enhancements (19003D)			0	1,210
Linden Avenue North Complete Streets	TC366930	REET II	0	335
NSF/CRS Neighborhood Program	TC365770	REET II	0	875
New Trails and Bike Paths (19003E)			1,300	1,135
Burke-Gilman Trail Extension	TC364830	Unrestricted	1,300	1,135
Roads (19001C)			1,749	187
Arterial Asphalt and Concrete Program	TC365440	REET II	692	0
Arterial Major Maintenance	TC365940	REET II	870	0
Non-Arterial Asphalt Street Resurfacing	TC323920	REET II	132	132
Non-Arterial Concrete Rehabilitation	TC323160	REET II	55	55
Sidewalk Maintenance (19001D)			368	368
Sidewalk Safety Repair	TC365120	REET II	368	368
Sidewalks and Pedestrian Facilities (19003F)			0	856
Pedestrian Master Plan Implementation	TC367150	REET II	0	856
Trails and Bike Paths (19001F)			368	500
Bike Master Plan Implementation	TC366760	REET II	0	500
Total CRS funding to Transportation			9,847	9,811

Transportation

Transportation Operating Fund

Table 3: Capital Improvement Budget Control Level Outlay

Budget Control Level	2010 Endorsed	2010 Proposed
Major Maintenance/Replacement	77,729,000	84,847,000
Major Projects	107,363,000	75,177,000
Mobility-Capital	38,416,000	37,335,000
Subtotal	223,508,000	197,359,000
Total Capital Improvement Program Outlay	223,508,000	197,359,000

Seattle Streetcar

Grace Crunican, Director

Contact Information

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City of Seattle General Information: (206) 684-2489 TTY: (206) 615-0476

On the Web at: <http://www.seattle.gov/transportation/>

Department Description

The Seattle Streetcar is part of the Seattle Department of Transportation, with the specific purpose of operating and maintaining the South Lake Union line of the Seattle Streetcar. The South Lake Union line began operation in late 2007. Three modern streetcars serve 11 stops along the 2.6 mile line and connect thousands of people to new homes, jobs, and other public transit systems including Metro buses, Sound Transit buses, light rail, and the Monorail.

Proposed Policy and Program Changes

Ridership on the South Lake Union line of the Seattle Streetcar is exceeding initial projections. Ridership levels in 2008 surpassed initial projections by 30 percent and have increased by an additional 10 percent in 2009. Average daily ridership is currently projected to be 2,590 in 2010. The streetcar is a vital part of many riders' daily commutes, and is being used because it is comfortable, quick, and reliable. The line is most popular during the morning and evening commutes, and during the lunch hour.

In 2010, the South Lake Union line will have left the start-up phase that began in 2007. The Streetcar will be in full operation phase and King County Metro will contribute 75% of the operating costs, net of farebox revenue. Farebox return is projected to be 38% of operating costs. The City's direct costs and payments to Metro are offset by sponsorship funds and Federal Transit Administration grants. The 2010 Proposed Budget includes \$85,000, or a 15% contingency, above the Streetcar Operations and Maintenance Finance Plan. The initial start-up period was supported by an interfund loan authorized until December 2018 by Ordinance 122424. Changes to the amount of this loan were proposed through separate legislation to recognize delays in Metro's funding, timing changes in grant revenues, and lower sponsorship due to the recession.

Streetcar

	Summit	2008	2009	2010	2010
Appropriations	Code	Actuals	Adopted	Endorsed	Proposed
Streetcar Operations Budget Control Level	STCAR-OP ER	2,365,483	1,335,814	610,972	651,372
Department Total		2,365,483	1,335,814	610,972	651,372
Resources		2008	2009	2010	2010
Other		Actuals	Adopted	Endorsed	Proposed
		2,365,483	1,335,814	610,972	651,372
Department Total		2,365,483	1,335,814	610,972	651,372

Streetcar Operations Budget Control Level

Purpose Statement

The purpose of the Streetcar Operations Budget Control Level is to operate and maintain the South Lake Union line of the Seattle Streetcar.

Summary

Add \$40,000 to match projected operating expenditures, for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$40,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Streetcar Operations	2,365,483	1,335,814	610,972	651,372

Streetcar

2010 Estimated Revenues for the Streetcar Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
431110	ARRA Federal Grant Direct	0	0	0	0
439090	Sponsorship Revenues	502,676	498,500	548,750	350,000
444900	Other Charges - Transportation	51,698	0	0	0
471010	FTA 5307/5309 Funds	0	136,282	141,733	141,733
	Total Revenues	554,374	634,782	690,483	491,733
379100	Use of (Contribution to) Cash	1,811,109	701,032	(79,511)	159,639
	Total Resources	2,365,483	1,335,814	610,972	651,372

Streetcar

Streetcar Fund

	2008 Actuals	2009 Adopted	2009 Revised	2010 Endorsed	2010 Proposed
Beginning Fund Balance	(45,244)	(1,263,299)	(1,856,353)	(1,964,331)	(2,964,337)
Accounting and Technical Adjustments	0	0	0	0	0
Plus: Actual and Estimated Revenue	554,374	634,782	815,150	690,483	491,733
Less: Actual and Budgeted Expenditures	2,365,483	1,335,814	1,923,134	610,972	651,372
Ending Fund Balance	(1,856,353)	(1,964,331)	(2,964,337)	(1,884,820)	(3,123,976)
Continuing Appropriations					
Total Reserves	0	0	0	0	0
Ending Unreserved Fund Balance	(1,856,353)	(1,964,331)	(2,964,337)	(1,884,820)	(3,123,976)

Seattle Public Utilities

Ray Hoffman, Acting Director

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On the Web at: <http://www.seattle.gov/util/>

Department Description

Seattle Public Utilities (SPU) is composed of three major direct-service providing utilities: the Water Utility, the Drainage & Wastewater Utility, and the Solid Waste Utility. The Water Utility provides more than 1.3 million customers in King County with a reliable water supply; the Drainage & Wastewater Utility collects and disposes of sewage and stormwater; and the Solid Waste Utility collects and processes recycling and yard waste, and collects and disposes of residential and commercial garbage. All three utilities strive to operate in a cost-effective, innovative, and environmentally responsible manner.

Proposed Policy and Program Changes

Much like rest of the City, SPU saw significant revenue declines in all three operating funds in 2009 due to the economic recession. The Utility's 2010 Proposed Budget addresses the financial challenges the Utility will continue to face in 2010. The downturn in the economy has significantly impacted the Water and Solid Waste Funds, while regulatory requirements are having a big impact on the Drainage and Wastewater Fund. To address these financial challenges, SPU is implementing efficiencies throughout the organization to minimize the need to reduce service levels. Some reductions, however, will be unavoidable. The 2010 budget continues to invest in basic infrastructure and operations that will enable SPU to provide reliable and high-quality water to customers, manage stormwater and wastewater properly, and provide the residents of Seattle with sufficient recycling and solid waste services.

SPU is continuing its asset management approach for selecting what capital projects to build and when. The utility has also begun to apply the asset management process to its operating budget and programs in order to achieve efficiencies throughout the organization. This triple-bottom-line approach evaluates projects and procedures based on their economic, social, and environmental benefits, as well as the ability to meet agreed-upon customer service levels. The approach provides an elaborate analytical and modeling framework to find the most economical balance between capital investments and operation and maintenance expenditures to minimize life-cycle costs on all Utility-owned assets.

The 2010 Proposed Budget implements a new accounting standard that requires a larger portion of technology projects to be classified as operating expenses instead of capital. This is the final step in the two-year process of implementing new capitalization guidelines. The 2010 change for technology projects requires that all costs prior to an award of a contract be classified as operating. This results in approximately 40 percent of a technology project being classified as operating versus 10 percent under the old guidelines. For 2010, this represents an approximately \$2.5 million shift.

Due to funding constraints, no new programs are being proposed for 2010, and numerous activities and vacant positions are being reduced or eliminated.

The Water Utility's 2010 Proposed Budget and 2010-2015 Proposed Capital Improvement Program (CIP) includes continued funding for the Water Utility's reservoir undergrounding program, specifically for the completion of the West Seattle and Maple Leaf reservoir projects that are under construction in 2009. The CIP also includes increased funding for the Bridging the Gap program and Alaskan Way Viaduct and Seawall

Replacement project. Overall, SPU has reduced the 2010 Water Fund CIP by approximately \$12.6 million from the Endorsed Budget to help manage within the financial constraints for the fund, an 11 percent reduction.

SPU continues to closely monitor its operational needs in the Water Utility. The 2010 Proposed Budget addresses a large deferred maintenance gap in SPU's regional and in-city facilities and its elevated water tanks and standpipes. Ongoing funding, approved in 2009, is included which will continue to address the backlog and avoid more extensive repair work. SPU is also experiencing greater costs associated with eliminating the street restoration backlog. Street restoration is needed after all Utility projects. The goal is to eliminate the backlog by the end of 2010 if financially possible. The one area of significant increase in the Water Fund budget is a nearly \$7 million net increase in the Taxes program in 2010 to reflect higher tax payments to settle the litigation *Lane v. City of Seattle*. A temporary tax rate surcharge (and accompanying water rate surcharge), enacted in February 2009, are expected to generate \$14.4 million in additional City tax payments over the biennium, fully recovering the General Fund's liability in that case. The budget and CIP are supported by the adopted 2010 Water rates.

The Drainage & Wastewater Utility's 2010 Proposed Budget and 2010-2015 Proposed CIP show significant reductions to allow the Utility to operate within current rates and to sharpen its focus on complying with state and federal regulatory mandates. More than 30 capital projects have been reduced, delayed or eliminated. Consequently, the CIP has been reorganized and refocused around regulatory compliance, reducing the number of budget control levels from nine to seven. The budget and CIP provide for continued implementation of the City's Comprehensive Drainage Plan and Wastewater Systems Plan. This includes continued investments in flood control and landslide protection; improvements to storm water quality and protection of Seattle's aquatic resources; and more efficient maintenance, rehabilitation and replacement of the City's drainage and sewer systems. In January 2007, the Department of Ecology issued a new National Pollutant Discharge Elimination System (NPDES) permit for stormwater to the City of Seattle. The new, more prescriptive NPDES requirements affect many City departments, with SPU providing coordination. In addition, the US Environmental Protection Agency (EPA) conducted an audit of the performance of SPU's wastewater and combined sewer system in March 2007. SPU is addressing the audit through programmatic measures and CIP projects, offsetting the additional costs by reducing funding for other activities. These measures include more condition assessment of the wastewater system to document the appropriate level of system maintenance and rehabilitation. This also includes priority deliverables for the combined sewer overflow program including the Long Term Control Plan (LTCP) and the Windermere, Henderson, and Genesee control projects.

Other significant investments in the Drainage & Wastewater CIP are needed to address major drainage issues throughout the City, including implementing a long-term solution to Madison Valley flooding problems and addressing South Park storm drainage and water quality issues in the South Park neighborhood. The CIP also includes continued funding for the Bridging the Gap program, the Alaskan Way Viaduct and Seawall project, and the Mercer Corridor project. The budget and CIP are supported by the adopted 2009 Drainage and Wastewater rates, which will remain the same for 2010. Overall, SPU has reduced the 2010 Drainage & Wastewater Fund CIP by approximately \$15.3 million from the Endorsed Budget to help manage within the financial constraints for the fund, a 17 percent reduction.

The Solid Waste Utility's 2010 Proposed Budget and 2010-2015 Proposed CIP provide funding to rebuild the City's aging Recycling and Disposal Stations. Both of the existing stations will be replaced with new recycling and disposal stations that will modernize solid waste operations, enhance worker safety, and allow for greater recycling opportunities. The 2010 Proposed Budget also includes full implementation of the new collection contracts. Overall, SPU has reduced the 2010 Solid Waste CIP by approximately \$22 million from the Endorsed Budget, a 41 percent reduction. This is largely due to delays in the transfer station rebuilds, though a favorable bid climate is expected to significantly reduce total costs for those projects.

A number of programs are being reduced to make up for the shortfall caused when voters rejected the proposed "Green Fee" for disposable bags. The endorsed budget and current rates had anticipated nearly \$3 million in net

revenues to subsidize recycling programs. The budget and CIP are supported by the adopted 2010 solid waste rates.

Finally, the 2010 Proposed Budget addresses several findings of the recently completed and highly collaborative audit of SPU by the Washington State Auditor's office. Among the major elements:

- 1) The auditor noted that SPU pays "significantly" higher tax rates on its utility revenue than utilities in other Washington jurisdictions. Legislation accompanying this budget reduces the wastewater business tax by one-half percent. The additional tax was formerly associated with the City's Automated Public Toilet contract. Reduction of the tax rate is expected to save SPU nearly \$1 million per year, savings necessary to enable SPU to operate within current-law rates in 2010.
- 2) The auditor questioned how City Central cost allocations to SPU are reconciled to actual spending and whether the allocations overcharge SPU for services. This budget rebates \$1.341 million in Fleets and Facilities fund balances to SPU in 2009. In addition, cuts to central service departments result in over \$3 million in savings for SPU in 2010 compared to the last edition of the cost manual.
- 3) The auditor questioned SPU's fleet maintenance policies. This budget reduces SPU's light fleet by 19 vehicles, reduces the number of take-home vehicles by five and limits take-home status on three additional vehicles to storm season only.
- 4) The auditor questioned SPU's use of overtime labor hours, finding it excessive. This budget reduces overtime by \$1.156 million in 2010, and SPU is implementing new procedures to limit overtime use.
- 5) The auditor questioned SPU's span of control ratios, suggesting the utility had excessive management compared to other public organizations. This budget reclassifies two Executive positions and abrogates four Manager positions plus one supervisory position. In addition, a span of control review, expected to be complete by the end of the year, is expected to reclassify 10 to 15 additional managers and executives into non-supervisory job codes to better reflect their actual work duties.
- 6) The auditor also questioned whether SPU's \$250,000 threshold to review projects under Asset Management was high enough to really focus the utility's resources on major projects and major expenditures. SPU recently raised that threshold to \$1 million.

SPU

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Drainage & Wastewater Utility					
Administration Budget Control Level					
Administration		10,442,848	11,178,308	11,785,329	12,464,898
General and Administrative Credit		(8,676,014)	(8,619,839)	(11,065,295)	(10,451,203)
Administration Budget Control Level	N100B-DW	1,766,835	2,558,470	720,034	2,013,695
Combined Sewer Overflows Budget Control Level	C360	0	0	0	24,171,960
Control Structures Budget Control Level	C310B	10,111,412	12,226,002	14,143,060	0
Customer Service Budget Control Level	N300B-DW	6,323,777	7,490,440	7,501,037	7,174,417
Flooding, Sewer Back-up, and Landslides Budget Control Level	C380	0	0	0	24,053,790
General Expense Budget Control Level					
Debt Service		26,520,957	29,365,852	35,997,997	34,920,603
Other General Expenses		116,214,563	126,340,308	125,596,920	124,983,729
Taxes		28,328,357	32,419,103	34,719,558	30,706,028
General Expense Budget Control Level	N000B-DW	171,063,877	188,125,263	196,314,475	190,610,360
Landslide Mitigation & Special Programs Budget Control Level	C335B	661,095	1,211,913	713,022	0
Low Impact Development Budget Control Level	C334B	0	3,730,364	4,422,770	0
Other Operating Budget Control Level					
Field Operations		16,132,735	18,882,828	19,996,079	19,670,724
Pre-Capital Planning & Development		0	3,066,937	3,034,488	1,615,167
Project Delivery		7,823,019	7,606,896	8,210,520	9,542,550
Utility Systems Management		16,144,398	18,236,797	18,715,867	15,006,562
Other Operating Budget Control Level	N400B-DW	40,100,152	47,793,458	49,956,954	45,835,002
Protection of Beneficial Uses Budget Control Level	C333B	588,444	4,161,484	1,589,124	252,062
Rehabilitation Budget Control Level	C370	0	0	0	2,484,079

SPU

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Sediments Budget Control Level	C350B	3,338,133	2,342,908	5,409,068	2,732,244
Shared Cost Projects Budget Control Level	C410B-DW	14,247,573	21,208,113	20,714,189	16,205,574
Stormwater & Flood Control Budget Control Level	C332B	21,377,425	17,702,916	26,752,748	0
Technology Budget Control Level	C510B-DW	2,314,412	4,702,660	3,944,586	4,044,631
Wastewater Conveyance Budget Control Level	C320B	8,353,948	10,861,785	11,515,082	0
Total Drainage & Wastewater Utility		280,247,084	324,115,777	343,696,149	319,577,815
Solid Waste Utility					
Administration Budget Control Level					
Administration		4,259,803	4,512,605	4,830,856	6,005,565
General and Administrative Credit		(1,205,571)	(1,508,485)	(1,552,685)	(1,578,756)
Administration Budget Control Level	N100B-SW	3,054,232	3,004,121	3,278,171	4,426,808
Customer Service Budget Control Level	N300B-SW	13,140,862	15,782,628	15,341,345	13,724,136
General Expense Budget Control Level					
Debt Service		7,739,535	10,823,360	11,447,101	5,923,850
Other General Expenses		64,328,609	91,141,930	96,971,210	102,797,491
Taxes		18,927,337	21,899,211	19,370,273	18,970,770
General Expense Budget Control Level	N000B-SW	90,995,482	123,864,501	127,788,583	127,692,111
New Facilities Budget Control Level	C230B	14,630,810	12,119,994	47,933,280	24,886,900
Other Operating Budget Control Level					
Field Operations		10,806,252	11,978,087	12,671,056	11,676,015
Pre-Capital Planning & Development		0	543,500	1,110,500	426,601
Project Delivery		257,137	332,318	353,894	386,849
Utility Systems Management		2,609,237	2,984,568	3,159,751	1,571,503
Other Operating Budget Control Level	N400B-SW	13,672,626	15,838,474	17,295,201	14,060,968
Rehabilitation and Heavy Equipment Budget Control Level	C240B	171,006	10,703,894	4,999,249	5,358,950
Shared Cost Projects Budget Control Level	C410B-SW	1,934,261	1,612,947	2,040,743	1,875,959

SPU

Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Technology Budget Control Level	C510B-SW	1,364,097	2,515,219	2,133,273	1,745,411
Total Solid Waste Utility		138,963,376	185,441,778	220,809,846	193,771,244
Water Utility					
Administration Budget Control Level					
Administration		12,738,780	13,450,370	14,259,599	14,209,803
General and Administrative Credit		(11,309,289)	(10,752,863)	(11,216,674)	(11,299,777)
Administration Budget Control Level	N100B-WU	1,429,491	2,697,507	3,042,924	2,910,026
Customer Service Budget Control Level	N300B-WU	9,286,767	10,418,572	10,535,869	10,307,603
Distribution Budget Control Level	C110B	25,053,430	22,007,639	21,092,384	22,380,000
General Expense Budget Control Level					
Debt Service		60,547,822	71,017,754	72,028,343	71,616,012
Other General Expenses		24,763,835	21,036,720	21,403,157	23,869,268
Taxes		25,354,576	29,515,588	31,338,145	38,202,875
General Expense Budget Control Level	N000B-WU	110,666,233	121,570,062	124,769,645	133,688,155
Habitat Conservation Program Budget Control Level	C160B	3,748,385	5,645,526	9,045,788	9,626,951
Other Operating Budget Control Level					
Field Operations		21,137,361	23,773,945	24,342,260	22,851,020
Pre-Capital Planning & Development		0	2,443,570	3,486,933	2,563,064
Project Delivery		3,899,502	5,106,097	5,378,707	5,364,583
Utility Systems Management		18,154,606	21,066,420	22,536,192	16,825,646
Other Operating Budget Control Level	N400B-WU	43,191,469	52,390,032	55,744,092	47,604,313
Shared Cost Projects Budget Control Level	C410B-WU	9,886,600	24,437,153	19,202,488	19,648,846
Technology Budget Control Level	C510B-WU	2,634,676	5,705,190	4,345,521	4,633,861
Transmission Budget Control Level	C120B	1,606,157	2,910,381	3,217,425	3,173,000
Water Quality & Treatment Budget Control Level	C140B	22,314,955	33,777,619	38,616,575	21,657,059
Water Resources Budget Control Level	C150B	9,054,180	15,651,765	14,294,650	15,793,000
Watershed Stewardship Budget Control Level	C130B	6,556,030	6,047,670	1,374,436	1,634,978
Total Water Utility		245,428,374	303,259,117	305,281,799	293,057,793

2010 Proposed Budget

					SPU
Appropriations	Summit Code	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Department Total		664,638,834	812,816,672	869,787,795	806,406,852
Department Full-time Equivalents Total*		1,458.06	1,481.00	1,479.56	1,446.25
<i>* FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.</i>					
Resources		2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
General Subfund		1,123,937	1,316,938	1,351,415	1,351,415
Other		663,514,897	811,499,735	868,436,379	805,055,437
Department Total		664,638,834	812,816,672	869,787,795	806,406,852

Drainage & Wastewater Utility

Administration Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Administration Budget Control Level is to provide overall management and policy direction for Seattle Public Utilities and, more specifically, for the Drainage and Wastewater Utility, and to provide core financial, human resource, and information technology services to the entire Department. This BCL also supports the efforts and services provided by the Urban League's Contractor Development and Competitiveness Center (CDCC) for the development of small, economically disadvantaged businesses, including women- and minority-owned firms, as authorized by Ordinance 120888.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Administration	10,442,848	11,178,308	11,785,329	12,464,898
General and Administrative Credit	-8,676,014	-8,619,839	-11,065,295	-10,451,203
Total	1,766,835	2,558,470	720,034	2,013,695
Full-time Equivalents Total *	68.53	69.50	69.50	62.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Administration

Purpose Statement

The purpose of the Drainage and Wastewater Utility Administration Program is to provide overall management and policy direction for Seattle Public Utilities and, more specifically, for the Drainage and Wastewater Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Summary

Decrease \$3,000 for cuts to SPU's take-home vehicles and light vehicle fleet.

Increase \$1,000, part of \$1.155 million in utility-wide overtime reductions that resulted in a net increase in a few programs.

Decrease \$71,000 and 1.0 FTE Senior Planning & Development Specialist for reductions in the SPU communications staff.

Increase \$909,000 as part of a budget-neutral re-organization of SPU O&M functions. Various functions that had been distributed in the branches were centralized into the Administration BCL, including finance, safety, warehouse and fleet management, facilities, and human resources.

Increase \$151,000 for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates. This includes reducing 1.0 FTE Information Technology Professional C, 2.0 FTE Manager 2, 1.0 FTE Shop Operations Supervisor, 1.0 FTE Senior Materials Controller, 0.5 FTE Office/Maintenance Aide, and 0.5 FTE Planning & Development Specialist I. This also includes an increase of 0.5 FTE Information Technology Manager 2 and 0.5 FTE Senior Economist, part of a clean-up of several part-time positions that are already filled and budgeted as full-time. The corporate cuts adjustment reduced SPU's budget by \$7.451 million utility-wide and reduced budget in all three operating funds, but internal staff transfers subsequent to the early 2009 reorganization resulted in net increases in four programs, including this one.

One abrogation, of 1.0 FTE Strategic Advisor 2, is essentially a transfer to the Law Department for work that will be billed to SPU. The position has been recently underfilled and on loan to the Law Department. See Law's budget for a symmetrical add of a Paralegal.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$307,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$680,000.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Administration	10,442,848	11,178,308	11,785,329	12,464,898
Full-time Equivalents Total*	68.53	69.50	69.50	62.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: General and Administrative Credit

Purpose Statement

The purpose of the Drainage and Wastewater Utility General and Administrative Credit Program is to eliminate double-budgeting related to implementation of capital projects and equipment depreciation.

Program Summary

Increase \$668,000 to true-up G&A Credit values to current 2010 CIP projections.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$54,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$614,000.

Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
General and Administrative Credit	-8,676,014	-8,619,839	-11,065,295	-10,451,203

Combined Sewer Overflows Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Combined Sewer Overflow Budget Control Level, a Capital Improvement Program funded by drainage and wastewater revenues, is to plan and construct large infrastructure systems, smaller retrofits, and green infrastructure for CSO control.

Summary

Create a new BCL and increase \$24.172 million via a combination of reorganizations that shifted projects among BCLs and project-level budget adjustments, as compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Combined Sewer Overflows	0	0	0	24,171,960
Full-time Equivalents Total*	0.00	0.00	0.00	30.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Control Structures Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Control Structures Budget Control Level, a Capital Improvement Program funded by wastewater revenues, is to design and construct facilities to control overflows from the combined sewer system.

Summary

Decrease to zero and discontinue the BCL as part of the fund's capital reorganization.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Control Structures	10,111,412	12,226,002	14,143,060	0
Full-time Equivalents Total*	24.55	30.00	30.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Customer Service Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Customer Service Budget Control Level is to provide customer service in the direct delivery of essential programs and services that anticipate and respond to customer expectations.

Summary

Decrease \$2,000 for cuts to SPU's take-home vehicles and light vehicle fleet.

Decrease \$66,000, part of \$1.155 million in utility-wide overtime reductions that resulted in a net increase in a few programs.

Decrease \$48,000 as part of a budget-neutral re-organization of SPU O&M functions.

Decrease \$95,000 for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates. This includes reducing 1.0 FTE Utility Account Rep I, as well as increasing 0.5 FTE Manager 2 and 0.5 FTE Information Technology Professional C, part of a clean-up of several part-time positions that are already filled and budgeted as full-time.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$116,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$327,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Customer Service	6,323,777	7,490,440	7,501,037	7,174,417
Full-time Equivalents Total*	58.33	59.00	59.00	59.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Flooding, Sewer Back-up, and Landslides Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Flooding, Sewer Back-up, and Landslides Budget Control Level, a Capital Improvement Program funded by drainage and wastewater revenues, is to plan, design and construct systems aimed at preventing or alleviating flooding and sewer backups in the City of Seattle, protecting public health, safety, and property. This program also protects SPU drainage and wastewater infrastructure from landslides, and makes drainage improvements where surface water generated from the City right-of-way contributes to landslides.

Summary

Create a new BCL and increase \$24.054 million via a combination of reorganizations that shifted projects among BCLs and project-level budget adjustments, as compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Flooding, Sewer Back-up, and Landslides	0	0	0	24,053,790
Full-time Equivalents Total*	0.00	0.00	0.00	25.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility General Expense Budget Control Level is to appropriate funds to pay the Drainage and Wastewater Utility's general expenses.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Debt Service	26,520,957	29,365,852	35,997,997	34,920,603
Other General Expenses	116,214,563	126,340,308	125,596,920	124,983,729
Taxes	28,328,357	32,419,103	34,719,558	30,706,028
Total	171,063,877	188,125,263	196,314,475	190,610,360
Full-time Equivalents Total *	0.77	0.00	0.50	0.50

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense: Debt Service

Purpose Statement

The purpose of the Drainage and Wastewater Utility Debt Service Program is to provide appropriation for debt service on Drainage and Wastewater Utility bonds.

Program Summary

Decrease \$1.077 million to true-up debt service to current 2010 projections.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Debt Service	26,520,957	29,365,852	35,997,997	34,920,603

General Expense: Other General Expenses

Purpose Statement

The purpose of the Drainage and Wastewater Utility Other General Expenses Program is to appropriate funds for payment to King County Metro for sewage treatment, and the Drainage and Wastewater Fund's share of City central costs, claims, and other general expenses.

Program Summary

Decrease \$1.032 million to true-up contract costs to current 2010 projections.

Decrease \$2,000 for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates.

Increase \$1.023 million to more fully budget emergency response costs and other contingencies.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$602,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$613,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Other General Expenses	116,214,563	126,340,308	125,596,920	124,983,729
Full-time Equivalents Total*	0.77	0.00	0.50	0.50

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense: Taxes

Purpose Statement

The purpose of the Drainage and Wastewater Utility Taxes Program is to provide appropriation for payment of city and state taxes.

Program Summary

Decrease \$4.014 million to true-up taxes to current 2010 projections.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Taxes	28,328,357	32,419,103	34,719,558	30,706,028

Landslide Mitigation & Special Programs Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Landslide Mitigation & Special Programs Budget Control Level, a Capital Improvement Program funded by drainage and wastewater revenue, is to protect SPU drainage and wastewater infrastructure from landslides, provide drainage improvements where surface water generated from the city right-of-way is contributing to landslides, and manage stormwater policy and grants, interdepartmental coordination and programs, and citizen response activities.

Summary

Decrease to zero and discontinue the BCL as part of the fund's capital reorganization.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Landslide Mitigation & Special Programs	661,095	1,211,913	713,022	0
Full-time Equivalents Total*	2.80	3.00	3.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Low Impact Development Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Low Impact Development Budget Control Level, a Capital Improvement Program funded by drainage revenues, is to develop multiple functionality stormwater facilities for achieving the primary goals of flood protection, surface water quality improvement and/or habitat enhancement.

Summary

Decrease to zero and discontinue the BCL as part of the fund's capital reorganization.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Low Impact Development	0	3,730,364	4,422,770	0
Full-time Equivalents Total*	7.81	8.00	8.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating Budget Control Level

Purpose Statement

The purpose of the Other Operating Budget Control Level is to fund the Drainage and Wastewater Utility's operating expenses for Engineering Services, Field Operations, Pre-Capital Planning & Development, and Utility Systems Management programs.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Field Operations	16,132,735	18,882,828	19,996,079	19,670,724
Pre-Capital Planning & Development	0	3,066,937	3,034,488	1,615,167
Project Delivery	7,823,019	7,606,896	8,210,520	9,542,550
Utility Systems Management	16,144,398	18,236,797	18,715,867	15,006,562
Total	40,100,152	47,793,458	49,956,954	45,835,002
Full-time Equivalents Total *	257.10	269.00	268.00	259.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Field Operations

Purpose Statement

The purpose of the Drainage and Wastewater Utility Field Operations Program is to operate and maintain drainage and wastewater infrastructure that protects the public's health, and protects and improves the environment.

Program Summary

Decrease \$13,000 for cuts to SPU's take-home vehicles and light vehicle fleet.

Decrease \$419,000, part of \$1.155 million in utility-wide overtime reductions that resulted in a net increase in a few programs.

Increase \$191,000 as part of a budget-neutral re-organization of SPU O&M functions.

Increase \$218,000 for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates. This includes reducing 5.0 FTE Drainage & Wastewater Collection Worker, 1.0 FTE Water Treatment Operator, and 1.0 FTE Information Technology Professional C. The corporate cuts adjustment reduced SPU's budget by \$7.451 million utility-wide and reduced budget in all three operating funds, but internal staff transfers subsequent to the early 2009 reorganization resulted in net increases in four programs, including this one.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$302,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$325,000.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Field Operations	16,132,735	18,882,828	19,996,079	19,670,724
Full-time Equivalents Total*	109.18	110.00	110.00	103.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Pre-Capital Planning & Development
Purpose Statement

The purpose of the Drainage and Wastewater Utility Pre-Capital Planning & Development Program is to support business case development, project plans, and options analysis for the drainage and wastewater system. This program will capture all costs associated with a project that need to be expensed during its life-cycle, including any post-construction monitoring and landscape maintenance.

Program Summary

Decrease \$398,000 as part of a budget-neutral re-organization of SPU O&M functions.

Decrease \$1.021 million for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by small amounts for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.419 million.

Expenditures	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Pre-Capital Planning & Development	0	3,066,937	3,034,488	1,615,167

Other Operating: Project Delivery

Purpose Statement

The purpose of the Drainage and Wastewater Utility Project Delivery Program is to provide engineering design and support services, construction inspection, and project management services to Drainage and Wastewater Utility's capital improvement projects and to the managers of drainage and wastewater facilities.

Program Summary

Decrease \$4,000 for cuts to SPU's take-home vehicles and light vehicle fleet.

Increase \$8,000, part of \$1.155 million in utility-wide overtime reductions that resulted in a net increase in a few programs.

Increase \$32,000 as part of a budget-neutral re-organization of SPU O&M functions. This includes re-classifying 1.0 FTE from an Executive 2 to a Manager 3.

Increase \$1.591 million for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates. This includes reducing 1.0 FTE Associate Civil Engineer. The corporate cuts adjustment reduced SPU's budget by \$7.451 million utility-wide and reduced budget in all three operating funds, but internal staff transfers subsequent to the early 2009 reorganization resulted in net increases in four programs, including this one.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$295,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.332 million.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Project Delivery	7,823,019	7,606,896	8,210,520	9,542,550
Full-time Equivalents Total*	69.43	70.00	70.00	69.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

**Other Operating: Utility Systems Management
Purpose Statement**

The purpose of the Drainage and Wastewater Utility's Utility Systems Management Program is to ensure that each SPU utility system and associated assets are properly planned, developed, operated and maintained and that asset management principles and practices are applied to achieve established customer and environmental service levels at the lowest life-cycle cost.

Program Summary

Decrease \$2,000 for cuts to SPU's take-home vehicles and light vehicle fleet.

Decrease \$166,000, part of \$1.155 million in utility-wide overtime reductions that resulted in a net increase in a few programs.

Decrease \$696,000 as part of a budget-neutral re-organization of SPU O&M functions. This includes reclassifying 1.0 FTE Executive 2 as a Strategic Advisor 3.

Decrease \$2.637 million for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates. This includes reducing 1.0 FTE Associate Civil Engineer.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$208,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$3.709 million.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Utility Systems Management	16,144,398	18,236,797	18,715,867	15,006,562
Full-time Equivalents Total*	78.49	89.00	88.00	87.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Protection of Beneficial Uses Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Protection of Beneficial Uses Budget Control Level, a Capital Improvement Program funded by drainage revenues, is to make improvements to the City's drainage system to reduce the harmful effects of stormwater runoff on creeks and receiving waters by improving water quality and protecting or enhancing habitat.

Summary

Decrease \$1.337 million via a combination of reorganizations that shifted projects among BCLs and project-level budget adjustments, as compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Protection of Beneficial Uses	588,444	4,161,484	1,589,124	252,062
Full-time Equivalents Total*	14.47	15.00	15.00	15.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Rehabilitation Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Rehabilitation Budget Control Level, a Capital Improvement Program funded by drainage and wastewater revenues, is to rehabilitate or replace existing drainage and wastewater assets in kind, to maintain the current functionality level of the system.

Summary

Create a new BCL and increase \$2.484 million via a combination of reorganizations that shifted projects among BCLs and project-level budget adjustments, as compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Rehabilitation	0	0	0	2,484,079
Full-time Equivalents Total*	0.00	0.00	0.00	30.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Sediments Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Sediments Budget Control Level, a Capital Improvement Program funded by drainage and wastewater revenues, is to restore and rehabilitate natural resources in or along Seattle's waterways.

Summary

Decrease \$2.677 million via a combination of reorganizations that shifted projects among BCLs and project-level budget adjustments, as compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Sediments	3,338,133	2,342,908	5,409,068	2,732,244
Full-time Equivalents Total*	6.72	7.00	7.00	7.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Shared Cost Projects Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Shared Cost Projects Budget Control Level, a Drainage and Wastewater Capital Improvement Program, is to implement the Drainage and Wastewater Utility's share of capital improvement projects that receive funding from multiple SPU funds benefiting the Utility.

Summary

Decrease \$4.509 million via a combination of reorganizations that shifted projects among BCLs and project-level budget adjustments, as compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Shared Cost Projects	14,247,573	21,208,113	20,714,189	16,205,574
Full-time Equivalents Total*	38.84	39.00	39.00	39.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Stormwater & Flood Control Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Stormwater & Flood Control Budget Control Level, a Capital Improvement Program funded by drainage revenues, is to make improvements to the City's drainage system to alleviate and prevent flooding in Seattle, with a primary focus on the protection of public health, safety and property.

Summary

Decrease to zero and discontinue the BCL as part of the fund's capital reorganization.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Stormwater & Flood Control	21,377,425	17,702,916	26,752,748	0
Full-time Equivalents Total*	21.46	22.00	22.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Technology Budget Control Level, a Capital Improvement Program, is to make use of recent technology advances to increase the Drainage and Wastewater Utility's efficiency and productivity.

Summary

Increase \$100,000 compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Technology	2,314,412	4,702,660	3,944,586	4,044,631
Full-time Equivalents Total*	12.76	13.00	13.00	13.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Wastewater Conveyance Budget Control Level

Purpose Statement

The purpose of the Drainage and Wastewater Utility Wastewater Conveyance Budget Control Level, a Capital Improvement Program funded by wastewater revenues, is to improve the effectiveness of the City's wastewater system.

Summary

Decrease to zero and discontinue the BCL as part of the fund's capital reorganization.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Wastewater Conveyance	8,353,948	10,861,785	11,515,082	0
Full-time Equivalents Total*	22.25	22.00	22.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Solid Waste Utility

Administration Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Administration Budget Control Level is to provide overall management and policy direction for Seattle Public Utilities, and, more specifically, for the Solid Waste Utility, and to provide core financial, human resource, and information technology services to the entire Department. This BCL also supports the efforts and services provided by the Urban League's Contractor Development and Competitiveness Center (CDCC) for the development of small, economically disadvantaged businesses, including women- and minority-owned firms, as authorized by Ordinance 120888.

Program Expenditures	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Administration	4,259,803	4,512,605	4,830,856	6,005,565
General and Administrative Credit	-1,205,571	-1,508,485	-1,552,685	-1,578,756
Total	3,054,232	3,004,121	3,278,171	4,426,808
Full-time Equivalents Total *	35.41	36.00	36.00	35.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Administration

Purpose Statement

The purpose of the Solid Waste Utility Administration Program is to provide overall management and policy direction for Seattle Public Utilities, and, more specifically, for the Solid Waste Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Summary

Decrease \$37,000 for additional programmatic Solid Waste reductions due to the lack of Green Fee revenue.

Decrease \$1,000 for cuts to SPU's take-home vehicles and light vehicle fleet.

Decrease \$70,000 for reductions in the SPU communications staff.

Increase \$1.173 million as part of a budget-neutral re-organization of SPU O&M functions. Various functions that had been distributed in the branches were centralized into the Administration BCL, including finance, safety, warehouse and fleet management, facilities, and human resources.

Increase \$237,000 for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates. This includes reducing 1.0 FTE Senior Economist. The corporate cuts adjustment reduced SPU's budget by \$7.451 million utility-wide and reduced budget in all three operating funds, but internal staff transfers subsequent to the early 2009 reorganization resulted in net increases in four programs, including this one.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$127,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.175 million.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Administration	4,259,803	4,512,605	4,830,856	6,005,565
Full-time Equivalents Total*	35.41	36.00	36.00	35.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: General and Administrative Credit

Purpose Statement

The purpose of the Solid Waste Utility General and Administrative Credit Program is to eliminate double-budgeting related to implementation of capital projects and equipment depreciation.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes form a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$26,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
General and Administrative Credit	-1,205,571	-1,508,485	-1,552,685	-1,578,756

Customer Service Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Customer Service Budget Control Level is to provide customer service in the direct delivery of essential programs and services that anticipate and respond to customer expectations.

Summary

Decrease \$1.9 million for additional programmatic Solid Waste reductions due to the lack of Green Fee revenue.

Decrease \$36,000, part of \$1.155 million in utility-wide overtime reductions that resulted in a net increase in a few programs.

Increase \$545,000 as part of a budget-neutral re-organization of SPU O&M functions.

Decrease \$43,000 for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$183,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.617 million.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Customer Service	13,140,862	15,782,628	15,341,345	13,724,136
Full-time Equivalents Total*	89.40	91.00	91.00	91.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility General Expense Budget Control Level is to provide appropriation to pay the Solid Waste Utility's general expenses.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Debt Service	7,739,535	10,823,360	11,447,101	5,923,850
Other General Expenses	64,328,609	91,141,930	96,971,210	102,797,491
Taxes	18,927,337	21,899,211	19,370,273	18,970,770
Total	90,995,482	123,864,501	127,788,583	127,692,111

General Expense: Debt Service

Purpose Statement

The purpose of the Solid Waste Utility Debt Service Program is to appropriate funds for debt service on Solid Waste Utility bonds.

Program Summary

Decrease \$5.523 million to true-up debt service to current 2010 projections.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Debt Service	7,739,535	10,823,360	11,447,101	5,923,850

General Expense: Other General Expenses

Purpose Statement

The purpose of the Solid Waste Utility Other General Expenses Program is to provide appropriation for payments to contractors who collect the City's solid waste, the Solid Waste Fund's share of City central costs, claims, and other general expenses.

Program Summary

Increase \$6.396 million to correct previous contract cost errors and true-up solid waste contract costs to current 2010 projections.

Decrease \$400,000 for additional programmatic Solid Waste reductions due to the lack of Green Fee revenue.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$170,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$5.826 million.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Other General Expenses	64,328,609	91,141,930	96,971,210	102,797,491

General Expense: Taxes

Purpose Statement

The purpose of the Solid Waste Utility Taxes Program is to appropriate funds for payment of city and state taxes.

Program Summary

Decrease \$400,000 to true-up taxes to current 2010 projections.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Taxes	18,927,337	21,899,211	19,370,273	18,970,770

New Facilities Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility New Facilities Budget Control Level, a Capital Improvement Program funded by solid waste revenues, is to design and construct new facilities to enhance solid waste operations.

Summary

Decrease \$23.046 million compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
New Facilities	14,630,810	12,119,994	47,933,280	24,886,900
Full-time Equivalents Total*	9.19	9.00	9.00	9.00

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Other Operating Budget Control Level

Purpose Statement

The purpose of the Other Operating Budget Control Level is to fund the Solid Waste Utility's operating expenses for Engineering Services, Field Operations, Pre-Capital Planning & Development, and Utility Systems Management programs.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Field Operations	10,806,252	11,978,087	12,671,056	11,676,015
Pre-Capital Planning & Development	0	543,500	1,110,500	426,601
Project Delivery	257,137	332,318	353,894	386,849
Utility Systems Management	2,609,237	2,984,568	3,159,751	1,571,503
Total	13,672,626	15,838,474	17,295,201	14,060,968
Full-time Equivalents Total *	76.93	76.00	76.06	76.06

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Other Operating: Field Operations

Purpose Statement

The purpose of the Solid Waste Utility Field Operations Program is to operate and maintain the City's solid waste transfer stations and hazardous materials disposal facilities, and to monitor and maintain the City's closed landfills so the public's health is protected and opportunities are provided for reuse and recycling.

Program Summary

Decrease \$300,000 for additional programmatic Solid Waste reductions due to the lack of Green Fee revenue.

Decrease \$4,000 for cuts to SPU's take-home vehicles and light vehicle fleet.

Decrease \$240,000 as part of a budget-neutral re-organization of SPU O&M functions.

Decrease \$394,000 for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$57,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$995,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Field Operations	10,806,252	11,978,087	12,671,056	11,676,015
Full-time Equivalents Total*	56.02	56.00	56.00	56.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Pre-Capital Planning & Development
Purpose Statement

The purpose of the Solid Waste Utility Pre-Capital Planning & Development Program is to support business case development, project plans, and options analysis for the solid waste system. This program will capture all costs associated with a project that needs to be expensed during its life-cycle, including any post-construction monitoring and landscape maintenance.

Program Summary

Decrease \$684,000 as part of a budget-neutral re-organization of SPU O&M functions.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by small amounts for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$684,000.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Pre-Capital Planning & Development	0	543,500	1,110,500	426,601

Other Operating: Project Delivery
Purpose Statement

The purpose of the Solid Waste Utility Project Delivery Program is to provide engineering design and support services, construction inspection, and project management services to Solid Waste Fund capital improvement projects, and to solid waste facility managers.

Program Summary

Increase \$46,000 as part of a budget-neutral re-organization of SPU O&M functions.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$13,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$33,000.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Project Delivery	257,137	332,318	353,894	386,849
Full-time Equivalents Total*	0.79	0.00	1.00	1.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

**Other Operating: Utility Systems Management
Purpose Statement**

The purpose of the Solid Waste Utility's Utility Systems Management Program is to ensure that each SPU utility system and associated assets are properly planned, developed, operated and maintained and that asset management principles and practices are applied to achieve established customer and environmental service levels at the lowest life-cycle cost.

Program Summary

Decrease \$355,000 for additional programmatic Solid Waste reductions due to the lack of Green Fee revenue.

Decrease \$1,000 for cuts to SPU's take-home vehicles and light vehicle fleet.

Decrease \$843,000 as part of a budget-neutral re-organization of SPU O&M functions.

Decrease \$349,000 for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$40,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.588 million.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Utility Systems Management	2,609,237	2,984,568	3,159,751	1,571,503
Full-time Equivalents Total*	20.12	20.00	19.06	19.06

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Rehabilitation and Heavy Equipment Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Rehabilitation and Heavy Equipment Budget Control Level, a Capital Improvement Program funded by solid waste revenues, is to implement projects to repair and rehabilitate the City's solid waste transfer stations and improve management of the City's closed landfills and household hazardous waste sites.

Summary

Increase \$360,000 compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Rehabilitation and Heavy Equipment	171,006	10,703,894	4,999,249	5,358,950
Full-time Equivalents Total*	1.31	0.00	0.00	0.00

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Shared Cost Projects Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Shared Cost Projects Budget Control Level, a Solid Waste Capital Improvement Program, is to implement the Solid Waste Utility's share of capital improvement projects that receive funding from multiple SPU funds and will benefit the Solid Waste Fund.

Summary

Decrease \$165,000 compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Shared Cost Projects	1,934,261	1,612,947	2,040,743	1,875,959
Full-time Equivalents Total*	0.40	0.00	0.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Technology Budget Control Level

Purpose Statement

The purpose of the Solid Waste Utility Technology Budget Control Level, a Capital Improvement Program, is to make use of technology to increase the Solid Waste Utility's efficiency and productivity.

Summary

Decrease \$388,000 compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Technology	1,364,097	2,515,219	2,133,273	1,745,411
Full-time Equivalents Total*	5.92	6.00	6.00	6.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Water Utility

Administration Budget Control Level

Purpose Statement

The purpose of the Water Utility Administration Budget Control Level is to provide overall management and policy direction for Seattle Public Utilities, and, more specifically, for the Water Utility, and to provide core financial, human resource, and information technology services to the entire Department. This BCL also supports the efforts and services provided by the Urban League's Contractor Development and Competitiveness Center (CDCC) for the development of small, economically disadvantaged businesses, including women- and minority-owned firms, as authorized by Ordinance 120888.

Program Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Administration	12,738,780	13,450,370	14,259,599	14,209,803
General and Administrative Credit	-11,309,289	-10,752,863	-11,216,674	-11,299,777
Total	1,429,491	2,697,507	3,042,924	2,910,026
Full-time Equivalents Total *	99.90	101.50	101.50	99.60

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: Administration

Purpose Statement

The purpose of the Water Utility Administration Program is to provide overall management and policy direction for Seattle Public Utilities, and, more specifically, for the Water Utility, and to provide core financial, human resource, and information technology services to the entire Department.

Program Summary

Decrease \$8,000 for cuts to SPU's take-home vehicles and light vehicle fleet.

Increase \$20,000, part of \$1.155 million in utility-wide overtime reductions that resulted in a net increase in a few programs.

Decrease \$94,000 and 1.0 FTE Strategic Advisor 1 for reductions in the SPU communications staff.

Increase \$2.804 million as part of a budget-neutral re-organization of SPU O&M functions. Various functions that had been distributed in the branches were centralized into the Administration BCL, including finance, safety, warehouse and fleet management, facilities, and human resources.

Decrease \$1.719 million for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates. This includes a decrease of 1.0 FTE Administrative Specialist II and an increase of 0.1 FTE Senior Personnel Specialist, part of a clean-up of several part-time positions that are already filled and budgeted as full-time.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$1.053 million for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$50,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Administration	12,738,780	13,450,370	14,259,599	14,209,803
Full-time Equivalents Total*	99.90	101.50	101.50	99.60

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Administration: General and Administrative Credit

Purpose Statement

The purpose of the Water Utility General and Administrative Credit Program is to eliminate double-budgeting related to implementation of capital projects and equipment depreciation.

Program Summary

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes form a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$83,000.

Expenditures	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
General and Administrative Credit	-11,309,289	-10,752,863	-11,216,674	-11,299,777

Customer Service Budget Control Level

Purpose Statement

The purpose of the Water Utility Customer Service Budget Control Level is to provide customer service in the direct delivery of essential programs and services that anticipate and respond to customer expectations.

Summary

Decrease \$2,000 for cuts to SPU's take-home vehicles and light vehicle fleet.

Decrease \$78,000, part of \$1.155 million in utility-wide overtime reductions that resulted in a net increase in a few programs.

Increase \$132,000 as part of a budget-neutral re-organization of SPU O&M functions.

Decrease \$100,000 for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates. This includes reducing 1.0 FTE Management Systems Analyst and increasing 0.5 FTE Strategic Advisor 1 and 0.5 FTE Administrative Specialist II, part of a clean-up of several part-time positions that are already filled and budgeted as full-time.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$180,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$228,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Customer Service	9,286,767	10,418,572	10,535,869	10,307,603
Full-time Equivalents Total*	87.57	88.00	88.00	88.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Distribution Budget Control Level

Purpose Statement

The purpose of the Water Utility Distribution Budget Control Level, a Capital Improvement Program funded by water revenues, is to repair and upgrade the City's water lines, pump stations, and other facilities.

Summary

Increase \$1.288 million compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Distribution	25,053,430	22,007,639	21,092,384	22,380,000
Full-time Equivalents Total*	77.33	78.00	78.00	78.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense Budget Control Level

Purpose Statement

The purpose of the Water Utility General Expense Budget Control Level is to appropriate funds to pay the Water Utility's general expenses.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Debt Service	60,547,822	71,017,754	72,028,343	71,616,012
Other General Expenses	24,763,835	21,036,720	21,403,157	23,869,268
Taxes	25,354,576	29,515,588	31,338,145	38,202,875
Total	110,666,233	121,570,062	124,769,645	133,688,155
Full-time Equivalents Total *	0.34	0.00	0.00	0.00

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense: Debt Service

Purpose Statement

The purpose of the Water Utility Debt Service Program is to appropriate funds for debt service on Water Utility bonds.

Program Summary

Decrease \$412,000 to true-up debt service to current 2010 projections.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Debt Service	60,547,822	71,017,754	72,028,343	71,616,012

General Expense: Other General Expenses

Purpose Statement

The purpose of the Water Utility Other General Expenses Program is to appropriate funds for the Water Fund's share of City central costs, claims, and other general expenses.

Program Summary

Reduce \$467,000 for adjustments to expected contract costs and other expenses.

Increase \$3.614 million to more fully budget Water Fund claims, emergency response costs and other contingencies.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$681,000 for a net increase from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$2.466 million.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Other General Expenses	24,763,835	21,036,720	21,403,157	23,869,268
Full-time Equivalents Total*	0.34	0.00	0.00	0.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

General Expense: Taxes

Purpose Statement

The purpose of the Water Utility Taxes Program is to appropriate funds for payment of City and state taxes.

Program Summary

Increase \$6.865 million to true-up taxes to current 2010 projections. This includes additional tax payments associated with the temporary tax rate increase and water rate surcharge enacted in February 2009 to respond to the litigation Lane v. City of Seattle.

	2008	2009	2010	2010
Expenditures	Actuals	Adopted	Endorsed	Proposed
Taxes	25,354,576	29,515,588	31,338,145	38,202,875

Habitat Conservation Program Budget Control Level

Purpose Statement

The purpose of the Water Utility Habitat Conservation Budget Control Level, a Capital Improvement Program funded by water revenues, is to manage projects directly related to the Cedar River Watershed Habitat Conservation Plan.

Summary

Increase \$581,000 compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Habitat Conservation Program	3,748,385	5,645,526	9,045,788	9,626,951
Full-time Equivalents Total*	14.98	15.00	15.00	15.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating Budget Control Level

Purpose Statement

The purpose of the Other Operating Budget Control Level is to fund the Water Utility's operating expenses for Engineering Services, Field Operations, Pre-Capital Planning & Development, and Utility Systems Management programs.

Program Expenditures

	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Field Operations	21,137,361	23,773,945	24,342,260	22,851,020
Pre-Capital Planning & Development	0	2,443,570	3,486,933	2,563,064
Project Delivery	3,899,502	5,106,097	5,378,707	5,364,583
Utility Systems Management	18,154,606	21,066,420	22,536,192	16,825,646
Total	43,191,469	52,390,032	55,744,092	47,604,313
Full-time Equivalents Total *	305.63	307.00	306.00	291.59

**FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Field Operations

Purpose Statement

The purpose of the Water Utility Field Operations Program is to operate and maintain the infrastructure that provides the public with an adequate, reliable, and safe supply of high-quality drinking water.

Program Summary

Decrease \$39,000 for cuts to SPU's take-home vehicles and light vehicle fleet.

Decrease \$376,000, part of \$1.155 million in utility-wide overtime reductions that resulted in a net increase in a few programs.

Increase \$462,000 as part of a budget-neutral re-organization of SPU O&M functions.

Decrease \$1.355 million for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates. This includes reducing 2.0 FTE Water Pipe Worker, 4.0 FTE Apprentice Water Pipe Worker, 1.0 FTE Senior Water Piper Worker, and 1.0 FTE Water Pipe Crew Chief, as well as increasing 0.5 FTE Water Treatment Crew Chief and 0.5 Information Technology Professional C, part of a clean-up of several part-time positions that are already filled and budgeted as full-time.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$183,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$1.491 million.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Field Operations	21,137,361	23,773,945	24,342,260	22,851,020
Full-time Equivalents Total*	137.22	138.00	138.00	131.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Other Operating: Pre-Capital Planning & Development
Purpose Statement

The purpose of the Water Utility Pre-Capital Planning & Development Program is to support business case development, project plans, and options analysis for the water system. This program will capture all costs associated with a project that need to be expensed during the life-cycle of the project, including any post-construction monitoring and landscape maintenance.

Program Summary

Decrease \$565,000 as part of a budget-neutral re-organization of SPU O&M functions.

Decrease \$353,000 for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$6,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$924,000.

Expenditures	2008	2009	2010	2010
	Actuals	Adopted	Endorsed	Proposed
Pre-Capital Planning & Development	0	2,443,570	3,486,933	2,563,064

**Other Operating: Project Delivery
Purpose Statement**

The purpose of the Water Utility Project Delivery Program is to provide engineering design and support services, construction inspection, and project management services to Water Utility's capital improvement projects and to the managers of water facilities.

Program Summary

Decrease \$4,000 for cuts to SPU's take-home vehicles and light vehicle fleet.

Increase \$8,000, part of \$1.155 million in utility-wide overtime reductions that resulted in a net increase in a few programs.

Increase \$490,000 as part of a budget-neutral re-organization of SPU O&M functions.

Decrease \$312,000 for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates. This includes reducing 2.0 FTE Associate Civil Engineer, and 1.5 FTE Associate Civil Engineering Specialist.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$196,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$14,000.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Project Delivery	3,899,502	5,106,097	5,378,707	5,364,583
Full-time Equivalents Total*	29.58	30.00	30.00	26.50

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Other Operating: Utility Systems Management

Purpose Statement

The purpose of the Water Utility's Utility Systems Management Program is to assure that each SPU utility system and associated assets are properly planned, developed, operated and maintained and that asset management principles and practices are applied to achieve established customer and environmental service levels at the lowest life-cycle cost.

Program Summary

Decrease \$24,000 for cuts to SPU's take-home vehicles and light vehicle fleet.

Decrease \$53,000, part of \$1.155 million in utility-wide overtime reductions that resulted in a net increase in a few programs.

Decrease \$3.331 million as part of a budget-neutral re-organization of SPU O&M functions.

Decrease \$2.015 million for corporate cuts and vacancy reductions designed to allow SPU's lines of business to operate within lower expected revenues at current-law rates. This include reducing 2.0 FTE Assistant Civil Engineering Specialist III, 1.0 FTE Assistant Civil Engineer I, 0.75 FTE Accounting Technician III, and 1.0 FTE Assistant Civil Engineer III, as well as increasing 0.34 FTE Maintenance Laborer and 0.5 FTE Planning & Development Specialist I, part of a clean-up of several part-time positions that are already filled and budgeted as full-time.

Citywide adjustments to labor and other operating costs due to inflation, health care, furloughs, and similar changes decrease the budget by \$288,000 for a net reduction from the 2010 Endorsed Budget to the 2010 Proposed Budget of approximately \$5.711 million.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Utility Systems Management	18,154,606	21,066,420	22,536,192	16,825,646
Full-time Equivalents Total*	138.83	139.00	138.00	134.09

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Shared Cost Projects Budget Control Level

Purpose Statement

The purpose of the Water Utility Shared Cost Projects Budget Control Level, which is a Water Capital Improvement Program, is to implement the Water Utility's share of capital improvement projects that receive funding from multiple SPU funds.

Summary

Increase \$446,000 compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Shared Cost Projects	9,886,600	24,437,153	19,202,488	19,648,846
Full-time Equivalents Total*	56.09	56.00	56.00	56.00

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Technology Budget Control Level

Purpose Statement

The purpose of the Water Utility Technology Budget Control Level, a Capital Improvement Program, is to make use of technology to increase the Water Utility's efficiency and productivity.

Summary

Increase \$288,000 compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

	2008	2009	2010	2010
Expenditures/FTE	Actuals	Adopted	Endorsed	Proposed
Technology	2,634,676	5,705,190	4,345,521	4,633,861
Full-time Equivalents Total*	22.20	22.00	22.00	22.00

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Transmission Budget Control Level

Purpose Statement

The purpose of the Water Utility Transmission Budget Control Level, a Capital Improvement Program funded by water revenues, is to repair and upgrade the City's large transmission pipelines that bring untreated water to the treatment facilities, and convey water from the treatment facilities to Seattle and its suburban wholesale customers' distribution systems.

Summary

Decrease \$44,000 compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Transmission	1,606,157	2,910,381	3,217,425	3,173,000
Full-time Equivalents Total*	5.16	5.00	5.00	5.00

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Water Quality & Treatment Budget Control Level

Purpose Statement

The purpose of the Water Utility Water Quality & Treatment Budget Control Level, a Capital Improvement Program funded by water revenues, is to design, construct, and repair water treatment facilities and remaining open-water reservoirs.

Summary

Decrease \$16.960 million compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Water Quality & Treatment	22,314,955	33,777,619	38,616,575	21,657,059
Full-time Equivalents Total*	13.49	14.00	14.00	14.00

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Water Resources Budget Control Level

Purpose Statement

The purpose of the Water Utility Water Resources Budget Control Level, a Capital Improvement Program funded by water revenues, is to repair and upgrade water transmission pipelines and promote residential and commercial water conservation.

Summary

Increase \$1.498 million compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Water Resources	9,054,180	15,651,765	14,294,650	15,793,000
Full-time Equivalents Total*	12.17	12.00	12.00	12.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

Watershed Stewardship Budget Control Level

Purpose Statement

The purpose of the Water Utility Watershed Stewardship Budget Control Level, a Capital Improvement Program funded by water revenues, is to implement projects associated with the natural land, forestry, and fishery resources within the Tolt, Cedar, and Lake Youngs watersheds.

Summary

Increase \$261,000 compared to the 2010 budget in the 2009-2014 CIP. For more detail on project-level changes, see the 2010-2015 Proposed CIP document.

Expenditures/FTE	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Watershed Stewardship	6,556,030	6,047,670	1,374,436	1,634,978
Full-time Equivalents Total*	8.25	8.00	8.00	8.00

** FTE totals are provided for informational purposes only. Changes in FTEs resulting from City Council or Personnel Director actions outside of the budget process may not be detailed here.*

2010 Estimated Revenues for the Drainage and Wastewater Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
408000	Other Non Operating Revenue	232,440	0	0	0
437010	Operating Grants	309,611	300,000	300,000	309,611
443450	Public Toilet Service Fees	1,078,531	0	0	0
443510	Wastewater Utility Services	164,837,159	187,597,546	192,869,849	182,147,135
443610	Drainage Utility Services	50,494,686	57,970,491	70,087,094	58,101,389
443691	Side Sewer Permit Fees	1,160,425	951,715	951,715	1,160,425
443694	Drainage Permit Fees	414,521	525,915	525,915	414,521
461110	Investment Income	2,758,576	2,549,703	2,932,649	1,871,143
469990	General Subfund -- Transfer In -- Restore Our Waters	100,000	103,481	106,761	106,761
469990	Other Operating Revenues	93,546	163,966	170,524	97,325
479010	Capital Grants and Contributions	2,079,898	2,146,972	2,146,972	5,579,898
481200	Use of Bond Proceeds	45,078,988	60,694,830	60,999,363	59,092,577
485400	Gain (loss) on sale of capital assets	(508,130)	0	0	0
541850	GIS CGDB Corporate Support (N2408 and N2418)	788,093	788,093	788,093	788,093
543210	GIS CGDB Support - General Fund (N2408 and N2418)	546,516	563,678	581,421	581,421
543210	GIS Maps & Publications	157,619	157,619	157,619	157,619
543210	Parks & Other City Depts. (N4405)	1,126,276	1,126,276	1,126,276	1,126,276
543210	SCL Fund (N4403)	235,404	235,404	235,404	235,404
543210	SDOT Fund (N4404)	3,692,608	3,692,608	3,692,608	3,692,608
543210	Various Engineering Services - General Fund (N4303)	477,421	492,903	507,526	507,526
705000	Call Center Reimbursement from SCL	1,153,100	1,700,689	1,771,877	1,771,877
705000	GF Reimbursement of Abandoned Vehicles	0	51,769	51,383	51,383
	Total Revenues	276,307,288	321,813,658	340,003,049	317,792,991
379100	Decrease (Increase) in Working Capital	3,939,797	2,302,119	3,693,100	1,784,824
	Total Resources	280,247,084	324,115,777	343,696,149	319,577,815

2010 Estimated Revenues for the Solid Waste Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
408000	Other Nonoperating Revenue	366,786	0	0	0
416456	Landfill Closure Fee	195,841	254,748	0	0
416457	Transfer Fee	1,235,776	975,088	1,104,417	1,806,842
416458	Transfer Fee - Out City	209,982	0	0	0
434010	Operating Fees, Contributions and grants	728,268	500,000	400,000	400,000
443710	Commercial Services	40,887,773	52,301,791	57,857,056	53,391,629
443710	Residential Services	60,308,713	76,301,375	88,047,280	85,375,465
443741	Recycling and Disposal Station Charges	13,241,643	14,301,024	15,889,020	11,989,267
443745	Commercial Disposal (Longhaul) Charges	525,444	941,343	1,092,934	628,511
461110	Investment Income	2,419,586	1,735,142	1,701,338	750,000
469990	Other Operating Revenue	176,390	294,135	301,488	301,488
481200	LOC/Bond Proceeds	14,500,000	24,383,953	51,455,665	32,400,000
485400	Gain (Loss) on sale of capital assets	86,112	0	0	0
516456	Landfill Closure Fee	3,979,073	4,235,881	0	0
516457	Transfer Fee - In City	2,680,119	3,569,735	4,043,203	3,425,448
543710	General Subfund - Operating Transfer In	912,290	1,003,939	571,958	0
705000	Call Center Reimbursement from SCL	1,153,100	1,700,689	1,771,877	1,771,877
705000	GF Reimbursement of Abandoned Vehicles	0	51,769	51,383	51,383
705000	HHW Reimbursement	2,054,866	2,418,261	2,418,261	2,418,261
Total Revenues		145,661,761	184,968,873	226,705,880	194,710,169
379100	Decrease (Increase) in Working Capital	(6,708,405)	472,903	(5,896,034)	(938,925)
Total Resources		138,953,356	185,441,776	220,809,846	193,771,244

2010 Estimated Revenues for the Water Fund

Summit Code	Source	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
408000	Other Non-Operating Revenue	4,392,569	0	0	0
437010	Operating Grants	167,476	0	0	0
443410	Retail Water Sales	106,689,261	121,971,179	129,902,996	139,498,906
443420	Water Service for Fire Protection	4,813,320	6,483,174	6,904,776	5,895,700
443420	Wholesale Water Sales	42,453,498	48,825,000	49,958,000	47,500,000
443450	Facilities Charges	430,652	501,000	501,000	200,000
443450	Tap Fees	8,081,757	10,000,000	10,000,000	7,000,000
461110	Investment Interest	1,065,889	2,704,057	2,847,282	2,941,916
462500	Rentals--Non-City	0	372,598	381,913	381,913
469990	Other Operating Revenues	1,936,541	1,765,595	2,806,769	2,652,706
479010	Capital Grants and Contributions	4,805,242	4,014,002	3,859,924	3,349,911
481200	Bond Issue Proceeds/Existing Bonds	59,161,168	63,292,418	28,235,721	0
481200	Bond Issue Proceeds/Future Bonds	0	0	50,637,167	87,381,012
481200	Public Works Loan Proceeds	8,000,000	16,000,000	0	9,000,000
485400	Gain (loss) on sale of capital assets	2,992,000	20,000,000	0	0
543970	Inventory Purchased by SDOT	914,729	384,375	393,984	393,984
587000	Operating Transfer In - Revenue Stabilization Subfund	0	1,500,000	1,500,000	1,500,000
587000	Operating Transfer In - Revenue Stabilization Subfund - BPA Account	607,063	680,000	680,000	800,000
705000	Call Center Reimbursement from SCL	1,188,042	1,752,255	1,825,570	1,825,570
705000	GF reimbursement of Abandoned Vehicles	0	53,337	52,940	52,940
	Total Revenues	247,699,208	300,298,990	290,488,042	310,374,558
379100	Decrease (Increase) in Working Capital	(2,270,835)	2,960,127	14,793,757	(17,316,765)
	Total Resources	245,428,373	303,259,117	305,281,799	293,057,793

Drainage & Wastewater Fund

	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Total Cash at End of Previous Year	18,019,800	71,968,055	92,308,228	92,308,228
Plus: Actual and Estimated Revenue	276,307,288	321,813,658	340,003,049	317,792,991
Less: Actual and Budgeted Expenditures	280,247,084	324,115,777	343,696,149	319,577,815
Accounting and Technical Adjustments	(57,888,052)	(22,642,292)	54,694,342	25,865,199
Ending Total Cash Balance	71,968,055	92,308,228	33,920,786	64,658,205
Less: Reserves against Cash Balances				
Bond Reserve Account	5,340,017	5,340,017	5,340,017	5,340,017
Bond Parity Fund	1,705,349	514,535	514,535	1,705,349
Construction Bond Fund Cash	41,693,000	75,172,089	16,884,647	45,263,473
Construction Loan Fund Cash	1,725,000	1,725,000	1,725,000	1,725,000
Vendor Deposits	745,110	256,587	256,587	745,110
Total Reserves against Cash Balances	51,208,475	83,008,228	24,720,786	54,778,949
Ending Operating Cash	20,759,580	9,300,000	9,200,000	9,879,256

Solid Waste Fund

	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Total Cash at End of Previous Year	8,026,628	55,786,017	23,725,635	23,725,635
Plus: Actual and Estimated Revenue	145,671,781	184,968,873	226,705,880	194,710,169
Less: Actual and Budgeted Expenditures	138,963,376	185,441,778	220,809,846	193,771,244
Accounting and Technical Adjustments	(41,050,985)	31,587,477	(18,507,058)	(57,402,549)
Ending Total Cash Balance	55,786,017	23,725,635	48,128,727	82,067,110
Less: Reserves against Cash Balances Construction Fund	41,752,915	16,287,502	40,186,837	75,340,799
Total Reserves against Cash Balances	41,752,915	16,287,502	40,186,837	75,340,799
Ending Operating Cash	14,033,102	7,438,133	7,941,890	6,726,311

Water Fund

	2008 Actuals	2009 Adopted	2010 Endorsed	2010 Proposed
Total Cash at End of Previous Year	41,355,866	71,374,630	28,373,803	28,373,803
Plus: Actual and Estimated Revenue	247,699,208	300,298,990	290,488,042	310,374,558
Less: Actual and Budgeted Expenditures	245,428,374	303,259,117	305,281,799	293,057,793
Accounting and Technical Adjustments	(30,018,764)	40,040,700	(100,917,535)	(46,528,853)
Ending Total Cash Balance	71,374,630	28,373,803	114,497,581	91,969,420
Less: Reserves against Cash Balances				
Construction Fund	8,445,295	521,929	95,457,263	66,342,707
Bond Reserve Account	8,936,113	0	0	8,936,113
Bond Redemption Account	31,607,247	0	0	0
Bond Parity Fund	68,063	0	0	0
Revenue Stabilization Subfund	13,059,304	11,875,830	10,969,622	10,903,308
BPA Account	1,879,975	787,499	107,499	279,975
Vendor deposits	167,390	188,545	188,545	188,545
Total Reserves against Cash Balances	64,163,387	13,373,803	106,722,929	86,650,648
Ending Operating Cash	7,211,243	15,000,000	7,774,652	5,318,772